

**REVISED APPENDIX B3  
of Report 2(b)**

**FINANCIAL PLAN 2011/15**

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
Base Budget	141,281	134,440	129,509	129,250
Expenditure inflation	1,044	1,044	1,044	1,044
Electricity ,Gas & Fuel Inflation	0	200	200	200
Income inflation	-473	-473	-473	-473
Corporate Contract savings	-58	-50	-50	-50
Unused 2010-11 pay award	-932	0	0	0
Pay freeze 0% 11/12 , but £250 for <£21k in11/12, added 2% 12/13,13/14 &14/15	513	1,885	1,929	1,973
National Insurance increase 1% (provided in base)	0	0	0	0
Pensions: 0% not 1% pa increase in employer rate for 3 years, then 1% (provided in base)	0	0	0	696
Increments allowance (excluding schools)	292	292	292	292
Suspension of the free personal home care policy	-370	0	0	0
Recession Contingency Provision (£505k)	0	0	0	0
Transformation Provision	764	-440	19	79
Streetscene and Pavements Provision	500	-500		
Contribution to Balances - Reversal of Worksmart Investment	-1,008	0	0	0
Contribution to Balances - Revenue Account Support Reserve	0	0	1,300	0
<b>Revised Net Base Budget</b>	<b>141,552</b>	<b>136,399</b>	<b>133,770</b>	<b>133,010</b>

**BUDGET ADJUSTMENTS**

**Adult Services**

**INVESTMENTS / PRESSURES/NEW REQUIREMENTS**

**Pressures**

Learning disability campus closure (Specific Grant Withdrawal)	82	0	0	0
HIV/AIDS (Specific Grant Withdrawal)	20	0	0	0
Stroke Strategy (Specific Grant Withdrawal)	0	87	0	0
Workstep Grant (Specific Grant Withdrawal)	95	0	0	0
Loss of PCT income Brumby site				120
Worksmart investment	75	-25	0	-25
Demographic Growth/Transition - Increased Cost of Rehabilitation / Personal Budgets			383	200
Transitional cost of moving from Brumby site			19	100
User Led Organisation - Support Costs		50		
Telecare Infrastructure & Support		75		
Investment in Primary Prevention Services			75	75
Establish Two Healthy Living Centres			300	
Rent & service charge Health & Social Care Centre		28	28	0
Re-investment Intermediate Care	75	75		0
Re-provision of Residential Services for People With Learning Disabilities	300	300	0	0
Re-provision of Day Services for People with Learning Disabilities	0	275	275	0
Re-provision Residential Services for Older People	185	185	0	0
Re-provision of Day Services for Older People	0	125	266	0
Staffing Costs (Transformation of services)	319	-119	13	-183

**Efficiencies**

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
Community Support Team staff retirements & rationalisation of service	-125	-125	-125	-125
Reduce external contract costs and care home activity	0	-500	-500	-800
Transfer welfare rights activity to existing areas	-50	0	0	0
<b>Service Reduction</b>				
Reduce contribution to Mental Health pooled budget by 25%	-100	-100	-150	-160
<b>Service Transformation</b>				
Reduce Management, Training, Building and Admin. Costs To Reflect Reduced Provider Services (WS)	-412	-206	-75	-407
Transformation of Community Meals Service	-63	0	0	0
Transformation of Residential Services for Older People	-575	-575	0	0
Transformation of Day Services for Older People	0	-850	-1,000	0
Transformation of Residential Services for People With Learning Disabilities	-450	-450	0	0
Transformation of Day Services for People With Learning Disabilities	0	-750	-850	0
Transformation of Community Equipment Services	0	-50	-50	0
<b>TOTAL ADULT SERVICE</b>	<b>-624</b>	<b>-2,550</b>	<b>-1,391</b>	<b>-1,205</b>
<b>Asset management &amp; Culture</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Pressures</b>				
Free Swimming for Under 16's all Summer	41	0	0	0
Baths Hall Running Costs	225	0	0	0
Telecoms Price increases	20	20	0	0
Information Technology- Increase in critical infrastructure & systems maintenance	20	0	0	0
Sports facilities - carry forward existing budget pressure	50	0	0	0
Sports facilities - Pods staffing requirements & other costs	270	0	0	0
Sports facilities - Door Step Sport	20	20	0	0
Local Education Partnership - Loss of Income	20	20	0	0
Northampton Road Depot - rates costs on vacant property	6	-37	0	0
Construction - Loss of income due to sale of smallholdings	30	30	30	0
<b>Base Adjustments</b>				
Market Feasibility Study	-25	0	0	0
Recovery in Property Trading Account	-45	-195	-250	-150
Impact of Recession on Leisure Centre Income -recovery	-25	-25		
Impact of Recession on Sports Facilities Catering - recovery	-15	-15		
Culture & Development Service - Impact of recession on Normanby Hall - recovery	-30	-35	-35	-40
Impact of recession on the Plowright theatre - recovery	-9	-9		
Culture & Development Service- Impact of Recession on 20-21 Café -recovery	0	0	-5	-5

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
Scunthorpe Market - recession recovery	-10	-25		
Waters Edge - recovery of earlier years base adjustment	0	-25		
Free swimming policy (Specific Grant Withdrawal)	-46	0		
Baths Hall procurement & set up costs - removal of one year allocation	-120	0		
<b>Efficiencies</b>				
Plowright Theatre - Staff Saving	-10	0	0	0
Staffing Establishment Savings - Cultural Services		-45	-25	-25
Replace some Front of House staff with Volunteers	0	0	-10	0
I T Services - Staff vacancy savings (WS)	-50	-20	-20	-20
Essential car user review/removal	-10	0	0	0
Mobile Phone Contract Renewal	-15	-15	0	0
Printer rationalisation/centralise MFD budgets	0	-15	-10	-5
Staffing Establishment Savings - Sports Facilities	-60	-30	-15	-10
Sports Facilities - Rationalise playing field provision	0	-10	0	0
Staffing Establishment Savings - Construction Services	-45	-25	-75	-27
Continuing Secondment of Maintenance Services Manager to BSF	-45	34	11	0
Energy Management - Office Buildings	0	-20	-20	-20
Commercial Property & Tourism - Vacancy Management	-25	0	-20	0
Relocate Brigg Tourist Information Centre to Scunthorpe Library	0	-20	0	0
Procurement Savings - Leisure Services	0	0	0	-10
<b>Service Reduction</b>				
Reduction in Staff Allowances	0	-10	0	0
Reduction in funding for Community Heritage Arts and Media Project	0	0	-5	-6
Cease Arts Grants Scheme	-3	0	0	0
20-21 Visual Arts Centre , reduce opening by 1hr per day	-20	-15	0	0
North Lincolnshire Museum , cease Sunday opening	0	-10	0	0
Security Control Centre - Reduction of CCTV Service	0	0	0	-7
Sports Facilities - Reduce Programme and Opening Hours at Ancholme, Baysgarth, Epworth and Riddings Leisure	-30	-40	0	0
Sports Development - Reduce contribution to Humber Sports Partnership	0	-20	0	0
Reduction in public building repair and maintenance spending	0	-20	-10	-10
<b>Service Transformation</b>				
Reduction of Hardware Replacement programme budget by implementing new technologies (I.e desktop virtualisation)	-7	-5	-5	-10
Surplus Saving from Restructure of Asset Management & Culture	-150	-30	0	0
Restructure after retirement - Asset Management Divison	0	0	0	-25
Trust Status for 20-21 Visual Arts Centre				-15
Sports Facilities - Transfer Indoor Bowls Centre to community management	0	-20	0	0
<b>Capital Bid Consequences</b>				

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
Carlton Street Car Park Savings on Operational Costs	0	-12	-38	0
Golf requirements -save on leasing	-23	0	0	0
<b>Income</b>				
Additional Income - Control Centre	-50	-30	0	0
Sports Facilities - Pods - estimated additional income	-330	0	0	0
Commercial Property Portfolio - Additional Income	0	-10	-25	-25
Barton Farmers Market - Additional Income	-5	0	0	0
<b>TOTAL ASSET MANAGEMENT &amp; CULTURE</b>	<b>-501</b>	<b>-664</b>	<b>-527</b>	<b>-410</b>
<b>Community Planning &amp; Resource</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Pressures</b>				
Mainstreaming of Domestic Violence	33			
Senior Management Costs	70			
Severance Costs	45	-45		
<b>Efficiencies</b>				
Savings from shared reprographics service	0	-25	-25	0
Senior Management Savings (WS)	-75	-77	-30	-100
Service Resources - Greater integration of administrative functions (WS)	-10	-25	-25	-15
Business Transformation Review - staff review within the E-services & Information Management	-5	0	-37	-37
Safer Neighbourhoods Review	-18	-18	0	0
Combined Division Efficiencies	-42	-20	-20	-20
Partnership Team Integration	-15	-30	-30	0
Media Communications	0	0	-15	-15
Librarian Vacancy	-34	0	0	0
<b>Service Reduction</b>				
Local Link Review (WS)	-20	-20	-20	0
Direct Magazine Frequency	-26	0	0	-39
Libraries Materials Fund	-30	-10	0	0
Mobile Library	0	0	-40	0
Library Opening Hours	-15	-10	-5	0
Voluntary Sector Funding	-20	-20	-10	0
Savings from reduced back office functions	0	-20	-24	0
<b>Service Transformation</b>				
Shared Service Efficiencies	0	0	-15	-15
Community-run Libraries	0	-40	-30	0
<b>Capital Bid Consequences</b>				
Revenue Consequences of Capital Outlay (Staff & premises savings of £134k less £45k implementation costs of RFID)	-89	0	0	0
The Angel Shared Service Customer Service Facility	0	-37	0	0
<b>Income</b>				
Transfers from ABG to Home Office Grant	-217	217	0	0
<b>TOTAL COMMUNITY PLANNING &amp; RESOURCE</b>	<b>-468</b>	<b>-180</b>	<b>-326</b>	<b>-241</b>
<b>Children &amp; Young Peoples Service</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Pressures</b>				
Looked After Children	338			

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
Loss of School Improvement SLA income	420			
Development of Voluntary & Community Sector to provide youth activities in the community		50	50	40
Extended Services (Specific Grant Withdrawal)	383			
Pressures on Early Intervention Grant (Reduction of Grant)	55			
<b>Efficiencies</b>				
Rationalisation of Management Teams and Functions (WS)	-346	-273	-122	-186
Rationalisation of School Transport	-30	-15		
Increase in house foster care capacity to reduce dependency on agency foster care and independent/out of area provision				-200
<b>Service Reduction</b>				
Cease specialist support to schools on risky behaviours including SRE and anti bullying in line with responsibilities that sit with schools	-75			
Reduce Educational Psychology Services to deliver statutory assessment role only		-73		
Reduce Support to schools to tackle school attendance and absence issues and renegotiate with schools more focused targeted work with the most vulnerable		-63	-38	
<b>Service Transformation</b>				
Cease direct School Improvement Services for schools, including support for governors and reprovide through commissioned arrangements	-1,045			
Reduce direct Statutory School Intervention Function with a view to shared arrangements with other LA.	-94			
Cease delivery of universal youth services offer but maintain focused services that support the most vulnerable within the locality teams. Develop and promote the voluntary and community sector to run universal activities for young people.	-303	-350	-340	-340
Reduce preventative service within Specialist services to enable the development of locality provision within children's centres delivering targeted and preventative services to those most in need.	-322	-353		
Transform the current housing support services to an integrated managed team to enable the development of partnership working to deliver supported housing solutions for vulnerable young people	-75			
Cease support function to schools for Extended Services in line with Extended Services offer now being embedded in schools	-82			
Changes in grant funding could mean that the Extended Services Team is no longer required. Consultation with schools has begun to see if these staff could be transferred to schools	-383			
<b>Income</b>				
Transfers from ABG to Early intervention grant	-1,465	0	0	0
<b>BSF</b>				
Wave 3 BSF set up costs	-135	5	-240	-195

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
<b>TOTAL CHILDREN &amp; YOUNG PEOPLE SERVICE</b>	<b>-3,159</b>	<b>-1,072</b>	<b>-690</b>	<b>-881</b>
<b>Corporate Services</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Pressures</b>				
<b>Strategic Regeneration ,Housing &amp; Development</b>				
South Humber Gateway (HPDG)	100	0	0	-100
Lincolnshire Lakes/Crowle Market Place (HPDG)	50	0	-50	0
Full Strategic Housing Market Assessment (HPDG)	50	-50	0	0
Renewables/Engineering Skills Work (HPDG)	60	-60	0	0
Financial Viability Assessment (HPDG)	15	-15	0	0
Lincolnshire Lakes AAP/Masterplan (HPDG)	100	-100	0	0
Planning Strategic Environmental Assessment (HPDG)	40	-40	0	0
Housing and Employment Land Exam (HPDG)	50	-50	0	0
Inward Investment Officer (SHG/LL)	0	35	-35	0
<b>Corporate Management</b>				
Insurance provision and premiums	250	0	0	0
Carbon tax penalty - now no recycling, delayed one year (£12 per tonne, then £16 per tonne)	-100	400	100	0
<b>Base Adjustments</b>				
<b>Strategic Regeneration ,Housing &amp; Development</b>				
Housing & Planning Delivery Grant	15	0	0	0
Implementation of choice based lettings -Strategic Housing	-15	0		
Section 106 Officer	-50	0		
<b>Corporate Management</b>				
Worksmart Project Expenditure	-3	-236	51	8
<b>Efficiencies</b>				
<b>Executive Management</b>				
Management Restructuring	-380	0	0	0
Reduction In Special Projects Fund	-95	0	0	0
<b>Strategic Regeneration ,Housing &amp; Development</b>				
Remove Humberside Economic Partnership Monies	0	-50	0	-50
Remove Staff Benefits Funding	0	0	-1	0
Remove Local Economic Assessment Money	-6	-35	-15	-9
Research Savings	0	0	-29	-17
Staffing Savings	-78	-3	-33	0
Subscriptions and Events	-1	0	0	-12
Marketing	-3	0	0	-3
Local Development Fund Savings	0	0	-10	0
<b>Corporate Management</b>				
Strategic workforce management -Reduce overtime budget by 25%	0	-125	0	0
Strategic workforce management: review of essential car user allowances	0	-200	0	0
Worksmart Project Savings	-81	-155	-118	-45
Carbon Reduction Strategy yr 1 & 2	-270	-124	-260	0
Carbon Reduction Strategy - reinvest 75%	0	203	-110	102
<b>Strategy &amp; Performance Development</b>				
Delete diversity support officer	-7	0	0	0
Savings on reduced rate for subscription	-21	0	0	0
Delete Performance Officer post	0	-13	0	0
Reduce miscellaneous budgets for employee costs	-1	-16	0	0
Reduce Staffing budget or reconsider corporate subscrip	0	0	-29	-29

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
<b>Capital Bid Consequences</b>				
<b>Corporate Management</b>				
Energy management: Photovoltaic panels	0	-20	-20	0
Energy management: renewable heating	0	-45	0	0
<b>Income</b>				
<b>Strategic Regeneration ,Housing &amp; Development</b>				
Housing ,Planning & Development Grant	-465	280	85	100
<b>TOTAL CORPORATE SERVICE</b>	<b>-846</b>	<b>-420</b>	<b>-474</b>	<b>-55</b>
<b>Finance</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Pressures</b>				
Benefit administration grant reduced by government at £60k pa	60	60	60	60
Additional benefits admin funded by extra recession grant	87	-87	0	0
External funding for Supplier contract system ends	0	20	0	0
<b>Base Adjustments</b>				
Property Revaluations International Financial Reporting Standards	-8	-10		
<b>Efficiencies</b>				
Restructure Audit and Risk Management to realign service for smaller council	-40	-5	-27	-24
Local Taxation & Benefits, shared service savings on management costs (net)	42	-92	-95	-131
Local Taxation & Benefits, efficiency savings from review of processes	-55	-23	-19	0
Local Taxation & Benefits, additional grant for recession effects	-134	134	0	0
Economize on size of value for money team	0	-30	0	0
Restructure Management and Financial Services	-92	-129	-76	-48
Savings on management budget	-44	-24	0	-33
<b>TOTAL FINANCE</b>	<b>-184</b>	<b>-186</b>	<b>-157</b>	<b>-176</b>
<b>Highways &amp; Planning</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Pressures</b>				
Concessionary Fares (Specific Grant Withdrawal)	534	35	35	35
Design Fees	50	0	0	-34
GIS no longer charging to B.C. Account	34	0	0	0
Surface Water Management	131	76	0	0
LAA Environment Pressures	-38	0	0	0
Land Charges income pressure	20	0	0	0
Alliance Apprenticeships	25	0	0	0
Non recovery of pre-recession income levels	41	-346	-199	-74
Bus Service Operators' grant (Reduction in grant)	7	16	0	0
<b>Base Adjustments</b>				
Pothole Repair - removal of one year funding	-500	0	0	0
LTP 3 Environmental Assessment	-29	0	0	0
Detrunking (reduced in line with formula grant)	-26	-25	-20	-20
Climate Change / Environmental Damage Regulations (Loss of ABG funding)	-23	0	0	0
<b>Efficiencies</b>				
Asset Utilisation & Maintenance	-92	0	-21	0

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
Street Lighting Energy Savings	0	-200	-35	0
Staff implications linked to Asset Maintenance	-60	-33	-5	0
Parking Miscellaneous Efficiencies	-44	-5	0	0
Information Technology	-8	0	0	0
Environment issues	-63	16	-7	0
Alkborough Partnership Agreement	-60	0	0	0
Staff Allowances, Training, Subscriptions, Supplies & Services	-63	0	0	-1
Internal Transport (WS)	0	-30	-20	0
Planning and Building Control	-35	0	0	0
Concessionary Fares Revision in Reimbursement Rate	-120	0	0	0
Highways & Planning Staff Restructure (proposals brought forward)	-567	0	-74	0
<b>Service Reduction</b>				
Reduction in Bus Subsidies	-7	-73	-16	-68
Removal of the Rail Element of Concessionary Fares	-40	0	0	0
<b>Income</b>				
Network Management Increased Income	-20	0	0	0
Decriminalisation Income	-100	0	0	0
Income from Central Government towards new surface water management responsibilities	-131	-76	0	0
<b>TOTAL HIGHWAYS &amp; PLANNING</b>	<b>-1,182</b>	<b>-644</b>	<b>-363</b>	<b>-161</b>
<b>Human Resources</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Base Adjustments</b>				
Points of View Bi-Annual	-20	20		
Development of PPS to meet immediate demand of OFSTED and school census	-15	0		
PPS developments to provide manager access and a reliable platform for e-forms	-30	0		
<b>Efficiencies</b>				
Service restructure (WS)	-85	-22	-35	-198
<b>TOTAL HUMAN RESOURCES</b>	<b>-150</b>	<b>-2</b>	<b>-35</b>	<b>-198</b>
<b>Legal &amp; Democratic Services</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Pressures</b>				
Cost of Local Election	180	-180		
<b>Base Adjustments</b>				
Recovery of a Reduction in Land Charges Income following a Depression in the Housing Market	0	0	-63	-63
<b>Efficiencies</b>				
Democratic Services restructuring (WS)	-14	-19	-39	-26
<b>Service Reduction</b>				
Registrars - Remove Barton/Brigg service	0	0	0	-39
<b>Service Transformation</b>				
Legal Services - Shared Services	-25	-75	0	0
<b>TOTAL LEGAL &amp; DEMOCRATIC SERVICES</b>	<b>141</b>	<b>-274</b>	<b>-102</b>	<b>-128</b>
<b>Neighbourhood &amp; Environment</b>				
<b>INVESTMENTS / PRESSURES/NEW REQUIREMENTS</b>				
<b>Pressures</b>				



	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
Waste Management - 10/11 Pressure - Waste Contract	300	0	0	0
Waste Management - 10/11 Pressure - Trade Waste	260	0	0	0
Waste Management - Lincolnshire CC loss of income	40	0	0	0
Waste Management - Additional diversion cost of green waste	54	-108	0	0
Waste Management - Loss of Nth Lincs Homes G Maint Contract	330	0	0	0
Animal Health Enforcement (Specific Grant Withdrawal)	24	0	0	0
<b>Base Adjustments</b>				
Procurement Cost of Waste Solution	0	-250	0	0
Recovery of a Recession Loss of Licensing income	-9	-9		
School Meals Income - recession recovery	-22	-22		
Recovery of one year allocation of Homelessness B&B Payments	-43	-43		
<b>Efficiencies</b>				
Bereavement Services - Bereavement Services restructure	-34	0	0	0
Catering & Cleaning - Efficiencies - Review of central support team	-36	-36	0	0
Communities & Environment - Restructure of NRT, Food & Safety & EP Team (WS)	-135	-59	-12	-32
Communities & Environment - Reduced Activities	-28	0	0	0
Communities & Environment - Port Health Charges	-10	0	0	0
Fleet Procurement - Efficiencies -Change in Working Arrangements	-12	0	0	0
Health Improvements - Efficiencies - Staffing Review	0	0	-22	0
Housing - Review of Housing Division	-34	-41	0	-47
Housing - Second Housing Benefit Staff to HAT	-25	-25	0	0
Licensing - Review of Licensing Function Staffing	-38	-18	0	0
Performance & Partnerships - Performance & Partnerships review	-15	-63	-18	-30
Service Management - Management cost reductions	0	0	-43	0
Streetscene & Landscapes - seek alternative provision of public toilets	0	-194	0	0
Streetscene & Landscapes - Rationalise APC provision	-27	0	0	0
Streetscene & Landscapes - Review park keeping service (SSE)	0	-50	0	0
Streetscene & Landscapes - Review of all activities	-289	-9	0	-22
Streetscene & Landscapes - reduced weekend sweeping	-15	0	0	0
Trading Standards - Saving from flexible retirement	-9	0	0	0
Trading Standards - Management restructure	0	-33	-32	0
Waste Management - Reprocure Kerbside Waste Contract	-147	0	0	0
Waste Management - Restructure Waste Management operation	0	0	0	-144
Waste Management - Green Waste Disposal	-166	-55	0	0
Waste Management - HRC Rationalisation to 5 sites & Access Restrictions	-80	-150	0	0

	2011/12	2012/13	2013/14	2014/15
ITEM	Proposed £000's	Proposed £000's	Proposed £000's	Proposed £000's
Waste Management - rationalisation of recycling arrangements	0	-350	-350	0
<b>Service Reduction</b>				
Trading Standards - Reduce sampling budget	-10	0	0	-25
<b>Service Transformation</b>				
Waste Management - Externalise skip service	-72	0	0	0
<b>Income</b>				
Fleet Procurement - Increase in Sustainable Income	-40	0	0	0
Waste Management - New charges for the supply of goods & services	0	-93	0	-25
<b>TOTAL NEIGHBOURHOOD &amp; ENVIRONMENT</b>	<b>-288</b>	<b>-1,608</b>	<b>-477</b>	<b>-325</b>
<b>Capital Financing</b>				
<b>Pressures</b>				
New capital bids	0	302	362	53
Capital Financing Costs	2,049	1,237	-479	208
<b>Efficiencies</b>				
Deferred Borrowing Saving	-1,901	-829	137	-99
<b>CAPITAL FINANCING TOTAL</b>	<b>148</b>	<b>710</b>	<b>20</b>	<b>163</b>
<b>Total Net Budget</b>	<b>134,440</b>	<b>129,509</b>	<b>129,250</b>	<b>129,394</b>
<b>Funding</b>				
Use of Reserves Waste Management	-250	0	0	0
Use of Reserves Streetscene	-500			
Use of Reserves Transformation	-764	-324	-343	-422
Use of Reserves Worksmart	-305	-354	-196	-153
<b>TOTAL USE OF RESERVES</b>	<b>-1,819</b>	<b>-678</b>	<b>-539</b>	<b>-575</b>
Area Based Grant	0	0	0	0
Formula Grant	-63,145	-57,936	-55,073	-52,374
Council tax (including increased Collection Rate)	-66,288	-68,618	-71,040	-73,527
New Homes Bonus	-320	-640	-960	-1,280
Council Tax Freeze grant	-1,638	-1,638	-1,638	-1,638
Collection Fund Surplus	-1,231	0	0	0
<b>TOTAL FUNDING</b>	<b>-134,440</b>	<b>-129,509</b>	<b>-129,250</b>	<b>-129,394</b>
<b>Total Net Budget (funding gap(+) / saving (-))</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

(WS)- Contains an element of the Worksmart Programme savings