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Increase the investment in technology solutions within people's homes	35	35	0	35	35	0	
To be met from Efficiency Savings	-35	0	35	-35	0	35	
Implement Resource Allocation System				100	0	-100	
Fully implement self assessment developments				50	0	-50	
implement care navigation				300	0	-300	
Developing market management				200	0	-200	
Implement revised infrastructure				250	0	-250	
<b><u>Efficiencies</u></b>							
Home working cost reductions	-22	0	22				
Savings on therapy costs due to new DFG process	0	-30	-30				
Reduce two long term placements in Every Adult matters Service through alternative provision.	0	-24	-24	0	-12	-12	
Reduce purchasing of small aids to daily living	0	-6	-6				
Reprovision of various external contracts / SLA's	0	-81	-81				
Rationalise accommodation - Brumby Resource centre (mix of reduced cost and increased income)	0	-16	-16				
Reduce permanent placements in Localities Services (19 Older People) through alternative provision	0	-250	-250	0	-100	-100	
Deliver training at reduced cost	0	-10	-10				
Increase in use of electronic communication, reducing postage, paper & admin. costs.	0	-6	-6				
Reduce need for people who find themselves in care homes requiring council funding by maximising their income at an earlier stage.	0	-3	-3	0	-18	-18	-21
Reduce NLC contribution to pooled budget to be delivered through service efficiencies.	0	-110	-110				
Reduce NLC contribution to MH pooled budget to be delivered through service efficiencies.	0	-65	-65				
No increase to home care fees paid to external providers.	0	-62	-62				
Modernise External Home Care	-50	-50	0				
Increased commissioning of services	-50	-50	0	-50	-50	0	

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Teleworking cost savings on external home care	-44	-79	-35	-44	-79	-35	
Integrate all health and social care community services	-40	0	40				
Personalisation efficiencies	0	-300	-300	-1,000	-700	300	
Transform The Lilacs care home to a "Rapid Response Centre"	-100	-100	0	-60	-60	0	
Uniform policy on staff allowances	-40	-42	-2	-195	-195	0	
Mileage & Stationery Efficiencies	0	-77	-77	0	-16	-16	
<b><u>Additional Income</u></b>							
Increase personal contributions for subsidised FreshStart services and reduce contract overhead values.	0	-13	-13				
Increase Income on personal telephone calls	0	-1	-1				
Lower the disability threshold for charging (from 50% of income to 40%).	0	-90	-90				
<b>TOTAL ADULT SERVICE</b>	<b>-96</b>	<b>-510</b>	<b>-414</b>	<b>-199</b>	<b>125</b>	<b>324</b>	<b>44</b>
<b>Asset Management &amp; Culture</b>							
<b><u>Cost Pressures</u></b>							
<b><u>Property Trading Account related pressures</u></b>							
Deficit on PTA	256	471	215	100	-220	-320	-220
Normanby Enterprise Park Maintenance Liability							130
Scunthorpe Market - Increased running costs & decreasing income	0	60	60	0	-10	-10	-25
Waters Edge - Insufficient operating budget since YF funding ceased	0	50	50	0	0	0	-25
<b><u>Other pressures</u></b>							
Local Education partnership - Loss of income	48	20	-28	0	20	20	20
Loss of sunbeds	8	0	-8				
Unsustainable income target following Housing Stock transfer	29	29	0				
Temporary Closure of Ancholme Leisure Centre reversal of loss of income	-65	-65	0				
Government Connect	-19	-19	0				
Cultural Services - shortfall in core staffing budgets	0	40	40				
NNDR pressure at Normanby following recent review	0	17	17				

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Maintenance Pressure at Normanby & 20/21	0	10	10				
Rent loss Northampton Road rates costs on empty property.	0	31	31	0	6	6	-37
Office Accommodation Pressures	0	50	50			0	
Increase in critical infrastructure/systems maintenance charges	0	10	10	0	20	20	0
NHGC - Outsource Catering	0	6	6				
Income shortfall in golf course green fee income against targets detailed in GC business plan.	0	30	30				
Normanby Hall Marketing budget	0	5	5				
Income shortfall at Indoor Bowls Centre	0	20	20				
Baths Hall Abortive Costs	0	1,300	1,300	0	-1,300	-1,300	
<b><u>Recession</u></b>							
Golf Course Management - Income shortfall & recovery plan	-42	-42	0	-8	-8	0	0
Impact of Recession on Leisure Centre Income	0	0	0	-25	-25	0	-25
Impact of Recession on Sports Facilities Catering	0	30	30	0	-15	-15	-15
Impact of recession on Normanby Hall	0	10	10	-70	-70	0	-70
Impact of recession on the Plowright theatre	0	8	8	-9	-9	0	-9
Impact of recession on 20-21 Café	0	4	4	-5	-5	0	-5
<b><u>New Developments</u></b>							
Free swimming policy	0	0	0	-46	-46	0	0
Markets - Discrete marketing/promotions budget	0	20	20				
Market Feasibility Study		25	25		-25	-25	
<b><u>Efficiencies</u></b>							
Reduce Leisure marketing budget		-30	-30				
IT Hardware replacement plans - IT asset management savings	-25	0	25				
Condition Survey Cost Savings	-50	0	50				
Shared Service agenda efficiencies, Cultural Services	-30	-30	0	0	0	0	
Energy Management - Council Wide Saving	-50	-50	0	-50	-50	0	-50
Review of Essential Car User Allowance	0	0	0	0	-5	-5	0
Reduction in Staffing Establishment	-35	-115	-80	0	-112	-112	-9
<b><u>Additional Income</u></b>							
Increased income from more efficient working practices on asset	-10	-10	0				

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valuation							
Security Centre - increased income due to new services, lone worker & support to vulnerable adults	-15	-15	0				
<b>Revenue Consequences of Capital Outlay</b>							
Baths Hall procurement & set up costs	-55	-175	-120	-120	0	120	0
Introduce new programme at Riddings Pool	-36	-36	0			0	
Revenue savings from capital outlay (20-21 Storage) - Defer due to delay	-4	0	4	0	0	0	-4
Revenue savings from capital outlay (Plowright Theatre Bar Refurbishment.)	-4	-4	0			0	
Revenue savings from capital outlay (The Pods)	0	0	0	-70	-70	0	0
<b>TOTAL ASSET MANAGEMENT &amp; CULTURE</b>	<b>-99</b>	<b>1,655</b>	<b>1,754</b>	<b>-303</b>	<b>-1,924</b>	<b>-1,621</b>	<b>-344</b>
Community Planning & Resource							
<b>Cost Pressures</b>							
Corporate IT Software cost maintenance	0	10	10				
Corporate IT Digital Print Income	0	85	85				
Reduction of Corporate IT Digital Inclusion Income	0	30	30				
Corporate IT Development Fund	0	-68	-68				
Customer Service	0	200	200				
Business Transformation	0	94	94				
<b>Continuing Developments</b>							
Introducing a Mobile Local Link	11	0	-11				
Mainstreaming Volunteer Bureau	0	21	21				
<b>New Developments</b>							
Loss of Crime & Disorder Funding	69	59	-10				
Mainstreaming of Domestic Violence posts (IDVA and ISVA)	33	33	0	33	33	0	0
<b>Efficiencies</b>							
Call Centre development savings	-50	0	50				
Increased generic working- service co-location	-20	-20	0				
Joint procurement opportunities	-25	-25	0				

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Self service savings council wide achieved through service redesign activity and web development	-50	0	50				
Shared services/ partnering	-50	-20	30				
External funding for Community Cohesion Post	0	-26	-26				
Community Run Libraries	0	-22	-22				
Retirement of CS Manager	0	-42	-42				
Review of Mobile Library back office location	0	0	0	0	-26	-26	0
Reduction in front line staffing	0	-60	-60	0	-45	-45	0
Direct Magazine	0	-75	-75	0	0	0	0
Relocation of Barton Local Link	0	-10	-10	0	0	0	0
Retirement of Stronger Communities Manager	0	0	0	0	-20	-20	-20
Cessation of pension strain payments	0	-27	-27				
Management salary reduction	0	-4	-4				
Contact Centre relocation savings	0	-30	-30				
Identified N&ES BPR efficiencies	0	-35	-35				
Identified ASC BPR efficiencies	0	-56	-56				
Safer Neighbourhoods	0	-55	-55				
Library & Information Services	0	-10	-10				
Reduce VCS SLA spend	0	-17	-17				
Miscellaneous savings	0	-12	-12				
Reduced Senior Management costs	0	-50	-50	0	50	50	0
Internal shared service efficiencies				0	-65	-65	0
Stronger Communities grant income	0	-25	-25				
<b>Revenue Consequences of Capital Outlay</b>							
Implementation of Radio Frequency identification in Libraries	45	45	0	45	45	0	0
Customer Contact Centre Relocation - running costs	-30	0	30	0		0	0
Implementation of Radio Frequency Identification in libraries staff savings	-52	-52	0	-134	-134	0	0
<b>TOTAL COMMUNITY PLANNING &amp; RESOURCE</b>	<b>-119</b>	<b>-164</b>	<b>-45</b>	<b>-56</b>	<b>-162</b>	<b>-106</b>	<b>-20</b>
Children & Young Peoples Service							

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<b>Cost Pressures</b>							
Children: external residential and foster fees	100		-100				<b>100</b>
Implications in ensuring statutory duties are met in relation to the raising of the age of participation							<b>100</b>
Local Safeguarding Children's Board - Baby P	-7	-7	0	-6	-6	0	
Post 16 Transport - Above Inflation contract increases	0	50	50				
Home to School Transport - increase in children in care journeys plus other ad hoc arrangements (to meet statutory obligation)	0	100	100				
<b>Continuing Developments</b>							
Adoption support for birth families	20	0	-20				
<b>New Developments</b>							
LSC Staff Transfer to LA	0	278	278				
Transfer of funding for staff (ABG)	0	-278	-278				
Reverse Post 16 Bus Pass Charge Increases 2008/11							<b>155</b>
<b>Other</b>							
ABG not utilised	0	-76	-76				
Redirection of management budgets to service delivery	0	-70	-70				
<b>Efficiencies</b>							
Major review of adoption and special guardianship allowances	-20	0	20				
Long term, active strategy to increase the number of in-house foster carers and retain children within North Lincolnshire.	-200	-100	100	0	-100	-100	<b>-100</b>
Denominational transportation	-30	-30	0				
Home to school Transport - procurement & replanned routes	-50	-70	-20				
Out of Hours cover	-41	0	41				
Connexions management fee	0	-68	-68	0	-100	-100	
Efficient use of car allowances	0	-20	-20				
Reduction training budgets	0	-10	-10				
Rationalisation of staffing budgets	0	-75	-75				

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<b>Total Children &amp; Young People's Service</b>	-228	<b>-375</b>	-147	-6	<b>-206</b>	-200	<b>255</b>
<b>BSF</b>							
Wave 3 BSF set up costs	0	<b>164</b>	164	0	<b>-135</b>	-135	<b>-212</b>
Wave 7 BSF set up costs	89	<b>0</b>	-89	-16	<b>0</b>	16	<b>448</b>
<b>Total BSF</b>	89	<b>164</b>	75	-16	<b>-135</b>	-119	<b>236</b>
<b>TOTAL CHILDREN &amp; YOUNG PEOPLE SERVICE</b>	-139	<b>-212</b>	-73	-22	<b>-341</b>	-319	<b>491</b>
Corporate Services							
<b><u>Cost Pressures</u></b>							
Increase in Audit Fees	14	<b>14</b>	0	3	<b>3</b>	0	<b>0</b>
Insurances: premiums and provision	100	<b>100</b>	0	100	<b>62</b>	-38	<b>-11</b>
<b><u>New Developments</u></b>							
Proposal for logistics facility at Sandtoft Airfield - evidence gathering and justification	-20	<b>-20</b>	0				
Economic Assessment and Masterplan				-50	<b>-50</b>	0	<b>0</b>
Gypsy and traveler survey work				-10	<b>-10</b>	0	<b>0</b>
Development of Business Park at Skeltons Transport, Scunthorpe. Preparation of evidence and justification	-20	<b>-20</b>	0				
Community infrastructure levy (CIL) assistance from consultants to deliver its aims and objectives	20	<b>0</b>	-20				
Scunthorpe town centre area action plan	25	<b>0</b>	-25				
Implementation of choice based lettings -Strategic Housing	15	<b>15</b>	0	-15	<b>-15</b>	0	<b>0</b>
Bidtrack development	-3	<b>-3</b>	0	3	<b>3</b>	0	<b>0</b>
Worksmart Project	0	<b>279</b>	279		<b>26</b>	26	<b>49</b>
Section 106 Officer		<b>50</b>	50		<b>-50</b>	-50	
<b><u>Efficiencies</u></b>							
Staff and miscellaneous savings	-35	<b>-35</b>	0	0	<b>-21</b>	-21	<b>-5</b>
Worksmart Project Savings	-75	<b>-240</b>	-165	-75	<b>-409</b>	-334	<b>-128</b>
Service Improvement Highways & Planning, Neighbourhood & Environment	0	<b>-100</b>	-100	0	<b>-150</b>	-150	<b>-150</b>
<b><u>Additional Income</u></b>							



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Housing & Planning Delivery Grant (linked to new developments)	-14	-14	0	72	72	0	0
<b><u>Savings Identified</u></b>							
Reduce Consultancy Budget	0	-5	-5	0	-7	-7	0
Council wide reduction in use of consultants	0	-50	-50	0	-50	-50	-50
Deletion of a post				0	-10	-10	0
Reduce Publications Budget	0	0	0	0	0	0	-2
Reduce Pensions Budget	0	-31	-31	0	-19	-19	0
Reduction in Projects Funding (Crosby Pathfinder Residual Budget)	0	-8	-8	0	-9	-9	-2
Review of External Funding	0	-16	-16	0	0	0	0
<b>TOTAL CORPORATE SERVICE</b>	<b>7</b>	<b>-83</b>	<b>-90</b>	<b>28</b>	<b>-635</b>	<b>-663</b>	<b>-299</b>
Finance							
<b><u>Cost Pressures</u></b>							
Procurement Staffing	-16	-16	0				
Property Revaluations International Financial reporting Standards	18	0	-18	18	-8	-26	-10
<b><u>Recession</u></b>							
Staff costs of increased benefit claimants	-114	-15	99	0	-99	-99	0
<b><u>New Developments</u></b>							
SCMS (Procurement)				20	0	-20	0
<b><u>Efficiencies</u></b>							
Financial Services & Corporate Finance Efficiencies	-109	-48	61	0	-12	-12	0
Local Taxation & Benefits efficiencies and minor restructuring	-55	-24	31	-67	-67	0	-67
Increased Vacancy Level	-20	0	20	-20	-44	-24	-2
<b><u>Additional Income</u></b>							
Housing Benefits Administration grant cut (+)/increase (-)	67	-48	-115	67	67	0	67
Recession related Benefit Administration Grant (fall out)	114	15	-99	0	99	99	0
<b>TOTAL FINANCE</b>	<b>-115</b>	<b>-136</b>	<b>-21</b>	<b>18</b>	<b>-64</b>	<b>-82</b>	<b>-12</b>

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Highways & Planning							
<b><u>Cost Pressures</u></b>							
Concessionary fares	159	0	-159	125	125	0	150
Subsidised bus routes	25	25	0	25	0	-25	0
Civil Parking Enforcement (pre decriminalisation)	-3	-3	0				
Carbon Trading Scheme	0	0	0	100	100	0	0
Network management costs	0	13	13				
Rural bus advertising pressure	0	16	16				
Design Fees	0	10	10	0	100	100	-100
Alliance Apprenticeships	0	5	5				45
IT software	0	25	25				
GIS no longer recharging to Building Control Account	0	0	0	0	34	34	0
Environment staffing pressures	0	18	18				
Emergency Planning	0	1	1				
LTP 3 Environmental Assessment	0	29	29	0	-29	-29	0
Tree Management Project	0	25	25				
Surface Water Management	0	200	200	0	0	0	200
LAA environment pressures	77	77	0	-38	-38	0	0
<b><u>Recession</u></b>							
Agricultural Stewardship income shortfall				-28	-28	0	-23
Highway Development Income Shortfall	0	21	21	-60	-60	0	-50
Car Parking Income Shortfall				-109	-109	0	-91
Planning Income Shortfall				-93	-93	0	-93
<b><u>Developments</u></b>							
Review of tree preservation orders	-30	-30	0				
Review of consents under HAB regulations for Humber estuary	-10	0	10				
E.gov planning consultation	-8	-8	0				
Free parking (2hr Brigg, 1hr Scunthorpe/Ashby)	0	300	300				
<b><u>Efficiencies</u></b>							
Aim 1 VFM (safer roads)	-54	-5	49				



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<b>TOTAL HIGHWAYS &amp; PLANNING</b>	-124	<b>170</b>	294	-245	<b>-441</b>	-197	<b>-126</b>
Human Resources							
<b><u>Cost Pressures</u></b>							
Maintaining of Sustainable Service level - Human Resources	20	<b>0</b>	-20	20		-20	<b>0</b>
Organisational Development							
<b><u>New Developments</u></b>							
Development of PPS to meet immediate demand of OFSTED and school census	0	<b>15</b>	15	0	<b>-15</b>	-15	
ISA registration/CRB clearance	0	<b>10</b>	10				
PPS developments to provide manager access and a reliable platform for e-forms	0	<b>30</b>	30	0	<b>-30</b>	-30	
Skills for Life initiative continuation	0	<b>26</b>	26				
<b><u>Efficiencies</u></b>							
Miscellaneous Efficiencies	0	<b>-12</b>	-12	0	<b>-35</b>	-35	<b>-6</b>
<b>TOTAL HUMAN RESOURCES</b>	<b>20</b>	<b>69</b>	<b>49</b>	<b>20</b>	<b>-80</b>	<b>-100</b>	<b>-6</b>
Legal & Democratic Services							
<b><u>Cost Pressures</u></b>							
Cost of Local Election	20	<b>0</b>	-20	80	<b>180</b>	100	<b>-180</b>
New Land charges regulations	0	<b>8</b>	8	0	<b>81</b>	81	<b>63</b>
<b><u>Recession</u></b>							
Reduction in Land Charges Income Through Depressed Housing Market				-63	<b>-63</b>	0	<b>-63</b>
<b><u>Efficiencies</u></b>							
Reduction in Members subsistence and mileage	0	<b>-20</b>	-20				
Democratic Services Support Officer reduction in hours	0	<b>-12</b>	-12				
Restructuring of service				0	<b>-48</b>	-48	<b>-8</b>
<b>TOTAL LEGAL &amp; DEMOCRATIC SERVICES</b>	<b>20</b>	<b>-25</b>	<b>-45</b>	<b>17</b>	<b>150</b>	<b>133</b>	<b>-188</b>
Neighbourhood & Environment							
<b><u>Cost Pressures</u></b>							
Craft Job evaluation - Fleet Management	14	<b>14</b>	0				

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Neighbourhood: landfill tax @£8 pa increase	505	<b>360</b>	-145	505	<b>360</b>	-145	<b>360</b>
Waste Growth: 350 Properties in 10/11, 700 in 11/12, 12/13 @ £145/household	64	<b>51</b>	-13	64	<b>102</b>	38	<b>102</b>
Neighbourhood: contract increases	0		0	76	<b>76</b>	0	<b>76</b>
Port Health - Additional Voluntary Precept	8	<b>0</b>	-8	0		0	
Procurement Cost of Waste Solution			0	-250	<b>-150</b>	100	<b>-100</b>
School Meals - Fall out of grant			0	256	<b>256</b>	0	<b>0</b>
Revised Composting Arrangements	0	<b>168</b>	168				
Loss of skip service & impact of recession on trade waste	0	<b>82</b>	82				
Additional loader round 18	0	<b>18</b>	18				
Split Bodied Recycling Vehicle: Hire & maintenance. £50K & Fuel £20K	0	<b>70</b>	70				
Change in Legislation re usage of Red Diesel	0	<b>20</b>	20				
Change in Animal Health Funding				0	<b>24</b>	24	
<b><u>Recession</u></b>							
Loss of Licensing income				-9	<b>-9</b>	0	<b>-9</b>
School Meals Income				-22	<b>-22</b>	0	<b>-22</b>
Homelessness - B&B Payments				-43	<b>-43</b>	0	<b>-43</b>
<b><u>New Developments</u></b>							
Expansion of kerbside recycling	50	<b>50</b>	0	0		0	
Food Waste Collection Trial				100	<b>0</b>	-100	<b>0</b>
Integration of Domestic & Trade Waste				0	<b>40</b>	40	<b>-40</b>
Town Centre Cleansing - 4 Beat Sweepers/Fly tip Collectors	0	<b>35</b>	35				
<b><u>Efficiencies</u></b>							
Impact of WEEE directive	-16	<b>-16</b>	0	-16	<b>-16</b>	0	
Increase recycling to achieve 50% recycling rate	-106	<b>-106</b>	0	-106	<b>-106</b>	0	
Landfill Diversion	-43	<b>-244</b>	-201	-43	<b>-43</b>	0	
Revised Composting Arrangements	0	<b>-96</b>	-96				
Close Ashby & Barton Automatic PC's		<b>-2</b>	-2	0	<b>-27</b>	-27	
Savings from wheeled bin storage			0	0	<b>-12</b>	-12	
Saving from Vehicle Tracking		<b>-5</b>	-5	0	<b>-5</b>	-5	

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Trading Standards Flexible Working - to be reviewed in 2012/13	0	-20	-20				0
Fleet - Revised Working Arrangements	0	-20	-20	0		0	
Housing Place of Change							-10
<b>Additional Income</b>							
Income from Schools for Meals Service				-256	-256	0	
Income from Health Improvement	0	-10	-10		-12	-12	
<b>TOTAL NEIGHBOURHOOD &amp; ENVIRONMENT</b>	<b>476</b>	<b>349</b>	<b>-127</b>	<b>257</b>	<b>158</b>	<b>-99</b>	<b>314</b>
Capital Financing							
Cost Pressures							
Financing costs & forward capital investment	775	549	-225	2,302	1,478	-824	815
<u>Recession</u>							
Loss of interest Receipts	-39	28	67	-711	-488	223	-519
<b>CAPITAL FINANCING TOTAL</b>	<b>736</b>	<b>577</b>	<b>-158</b>	<b>1,591</b>	<b>990</b>	<b>-601</b>	<b>296</b>
<b>Total Net Budget</b>	<b>141,765</b>	<b>140,630</b>	<b>-1,135</b>	<b>145,927</b>	<b>140,686</b>	<b>-5,241</b>	<b>142,466</b>

<b>Funding</b>							
Use of Reserves waste management	-250	-250	0	0	-100	-100	0
Use of Reserves Worksmart			0	0	-305	-305	-354
Use of Reserves Crime & Disorder		-59	-59				
Use of Reserves Baths Hall Abortive costs	0	-900	-900				
use of Reserves for Wave 3 BSF	-394	0	394	-394	0	394	0
Use of Reserves for Wave 7 BSF	-223	0	223	-207	0	207	0
<b>TOTAL USE OF RESERVES</b>	<b>-867</b>	<b>-1,209</b>	<b>-342</b>	<b>-601</b>	<b>-405</b>	<b>196</b>	<b>-354</b>
Approved Council Tax (Including Special Expenses) original approval 3.9%. Proposed at 0%, 2.5%, 2.5%	-65,925	-63,431	2,494	-68,700	-65,212	3,488	-67,042
Collection Fund Surplus	0	-921	-921				
ABG	-12,717	-12,813	-96	-12,997	-12,813	184	-12,813

**COUNCIL**  
**24 February 2010**

Formula Funding ( % increase 2011/12 & 2012/13)	-62,256	<b>-62,256</b>	0	-63,629	<b>-62,256</b>	1,373	<b>-62,256</b>
<b>TOTAL FUNDING</b>	<b>-141,765</b>	<b>-140,630</b>	<b>1,135</b>	<b>-145,927</b>	<b>-140,686</b>	<b>5,241</b>	<b>-142,466</b>
Total Net Budget (funding gap(+)/ saving (-))	0	<b>0</b>	0	0	<b>0</b>	0	<b>0</b>

\* Figures are shown as thousands and as such small rounding errors may be evident