

Budget Plan Proposals 2012-16

Item	Proposed Budget 2012/13 £000's	Proposed Budget 2013/14 £000's	Proposed Budget 2014/15 £000's	Proposed Budget 2015/16 £000's
Realigned Base	134,440	130,539	127,540	127,339
Increments allowance (excluding schools)	292	292	292	292
Expenditure inflation	1,360	1,045	1,044	1,044
Electricity ,Gas & Fuel Inflation	200	200	200	200
Energy Inflation Funded From Contingency (2011-12)	-361	0	0	0
Income inflation	-413	-473	-473	-473
Corporate Contract savings	-97	-50	-50	-50
Unused 2011-12 pay award	-512	0	0	0
Pay Award 2%,2012/13,1% 13/14 ,1% 14/15, 1% 15/16	1,710	830	805	854
Pensions: 1% increase 2014/15,	0	0	696	0
Recession Contingency Provision	-40	40	0	0
Transformation Provision	-204	-507	48	-88
Streetscene and Pavement Provision	-500	0	0	
Impact of 2011-12 June Review Approvals	0	0	0	0
Contribution to Council Tax Benefit Support	0	1,300	0	0
Contribution to Balances - Revenue Account Support Reserve	0	100	500	-500
Revised Net Base Budget	135,874	133,316	130,601	128,618
Adult Services				
Full Year Effect Of 2011-12 Approvals				
Reduction in seminar and conference spend	-15	0	0	0
Energy Inflation	11	0	0	0
Base Budget Adjustment	269	0	0	0
Pressures & Service Developments				
Stroke Strategy (Specific Grant Withdrawal)	87	0	0	0
Worksmart investment	-25	0	-25	0
Rent & service charge Health & Social Care Centre	56	0	0	0
Re-provision of Residential Services for People With Learning Disabilities	600	0	0	0
Re-provision of Day Services for People with Learning Disabilities	450	150	0	0
Re-provision of Day Services for Older People	369	102	-60	0
Transitional Costs	255	-343	0	0
Demographic Growth/Transition - Increased Cost of Rehabilitation / Personal Budgets	0	0	279	-279
Base Activity Budget Pressure (Localities)	1,000	0	0	0
Base Activity Budget Pressure (Long Term Conditions)	300	0	0	0
Transitional cost of moving from Brumby site	0	19	31	0
Scotter House Residual Costs	59	-22	-17	-17
Feasibility Study of Investment Needs of the	100	0	0	0

Service				
Efficiencies				
Community Support Team staff retirements & rationalisation of service	-125	-125	0	-125
Changes to Staff Terms & Conditions	0	-250	0	0
Reduce external contract costs and care home activity	-500	-500	-500	-300
Combined Demand Management Savings	-59	0	0	0
Mental Health Pooled Budget Efficiencies	-100	-150	0	-160
Service Transformation				
Reduce size of Operational Support to reflect reconfigured service	-75	-75	0	0
Reduce Service Management	-170	0	-175	-125
Transformation of Day Services for Older People	-1,177	-393	0	0
Transformation of Residential Services for People With Learning Disabilities	-892	0	0	0
Transformation of Day Services for People With Learning Disabilities	-1,125	-375	0	0
Transformation of Community Equipment Services	-50	0	0	0
Income				
Implementation of new Charging Policy	-250	0	0	0
Fund Stroke Service through NHS Support	-87	0	0	0
Fund OP Day Service Reprovision through NHS Support	-309	-102	0	0
Fund Freshstart through NHS Support	-338	0	0	0
Total Adults Service Budget	-1,741	-2,064	-467	-1,006
Corporate & Community Services				
Time Limited Adjustments				
Severance Costs	-45	0	0	0
Transfers from ABG to Home Office Grant	185	0	0	0
Points of View Bi-Annual	20	0	0	0
Cost of Local Election	-180	0	0	0
Full Year Effect Of 2011-12 Approvals				
Policy changes : Members Allowances	-100	0	0	0
Reduction in member support	-48	0	0	0
Reduction in consultancy spend	-1	0	0	0
Reduction in seminar and conference spend	-5	0	0	0
Energy Inflation	4	0	0	0
Base Budget Adjustments				
Recovery of Land Charges Income	0	-63	-63	0
Capital Bid Consequences				
The Angel Shared Service Customer Service Facility	-25	-12	0	0
Efficiencies				

Management Savings	-77	-30	0	0
Service Resources - Admin. Rationalisation	-12	-18	-18	0
Safer Neighbourhoods Review	-26	-18	-2	-12
Library & Information Services Review	-10	-40	-30	-15
Shared Services	0	-15	-15	0
Human Resources - Service restructures	-33	-75	-133	-102
Business Transformation & Information	0	-37	-37	0
Management Review				
Media Communications	-20	0	0	0
Democratic & Legal Services restructuring	-33	-75	-26	-21
Stronger Communities Review	-54	-38	0	-25
Corporate Strategy Review	-7	-26	0	0
Communities & Customers Management Review	0	0	-27	-11
Customer Services Modernisation, Self Service, demand Management	-5	0	0	-18
Resources management - Civic Centre	0	-18	0	0
Registration Service Modernisation	0	-3	-39	0
Service Reductions				
Local Link Review	-20	-54	0	0
Libraries Materials Fund	-10	-15	0	0
Voluntary Sector Funding	-20	-10	0	0
Information Management Efficiencies	-50	-13	0	-10
Direct Magazine Frequency and Publications	-12	0	0	0
Service Transformation				
Legal Services - Shared Services	0	-75	0	0
Total Corporate & Community Service Budget	-582	-636	-390	-214
Corporate Budgets & Levies				
Regeneration				
Time Limited Adjustments				
Housing Planning Delivery Grant Initiatives	-147	102	45	0
Planning income shortfall	-231	0	0	0
Service Developments				
Planning income	320	-205	-221	0
Town Centre Development	57	-57	0	0
Raising the Profile of North Lincolnshire	90	-45	-45	0
S106 Officer	40	0	0	0
Efficiencies				
Remove Humberside Economic Partnership Monies	-50	0	-50	0
Remove Local Economic Assessment Money	-35	-15	-9	0
Research Savings	0	-29	-17	0
Local Development Fund Savings	0	-10	0	0
Subscriptions and Events	0	0	-12	0
Staffing Savings	-3	0	0	0
Marketing	0	0	-3	0
Reduction in stationary costs due to service transformation	-2	-3	0	0

Reduction in OS Data,use of Google and 3D imagery	0	-10	-25	0
Staff savings following review	0	0	0	-40
Service Transformation				
Use of new web presence to provide online statutory consultation and documentation	-10	-20	-20	0
Moved emphasis to e-books and brochures	0	0	-10	0
Income				
S106 Supplementary Planning Guidance	-40	0	0	0
Pre-application Advice	-30	-30	-25	0
Sub-Total regeneration	-41	-322	-392	-40

Other Services

Full Year Effect Of 2011-12 Approvals

Reduction in consultancy spend	-8	0	0	0
Reduction in seminar and conference spend	-5	0	0	0

Pressures & Service Developments

Carbon tax penalty - now no recycling, delayed one year (£12 per tonne, then £16 per tonne)	300	50	0	0
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Capital Bid Consequences

Energy management: Photovoltaic panels	-38	-20	0	0
Energy management: renewable heating	-45	0	0	0

Efficiencies

Senior Management Review	-390	-390	0	0
Communication Review	-128	-128	0	0
New Structure Synergies	0	-200	-200	-250
Strategic workforce management -Reduce overtime budget by 25%	-125	0	0	0
Strategic workforce management: review of essential car user allowances	-100	-100	0	0
Carbon Reduction Strategy years 1 & 2	98	-44	-37	-28
Carbon Reduction Strategy - reinvest 75%	63	3	-33	-5
Reduction in Staffing related Costs & Benefits	-16	-30	-29	0
Joint Units & Levies Net Cost Reduction	-7	0	0	0
Worksmart Project	-171	165	-337	-25
General Service Efficiencies	0	0	0	-650

Income

LSSG Inshore Conservation Grant	-14	0	0	0
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Sub-Total Other Services	-586	-694	-636	-958
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Total Corporate Budget & Levies Service Budget	-627	-1,016	-1,028	-998
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Children & Young People's Service

Time Limited Adjustments

Transfers from ABG to Home Office Grant	32	0	0	0
Full Year Effect Of 2011-12 Approvals				
Student travel passes	340	0	0	0
Reduction in consultancy spend	-16	0	0	0
Reduction in seminar and conference spend	-12	0	0	0
Energy Inflation	15	0	0	0
Pressures & Service Developments				
Increasing number of Special Guardianship Orders	60	0	0	0
Post-adoption Support	60	0	0	0
Youth Justice Board Transfer of responsibility.	400	0	0	0
School Effectiveness & Interventions	50	0	0	0
Additional places for 2 year old education	148	0	0	0
Troubled Families co-ordinator	75	75	75	0
Efficiencies				
Rationalisation of Service Management Teams and Functions	-158	-50	-50	0
Reduce cost of school transport	-189	0	0	0
Increase in house foster care capacity	0	0	-200	0
Service Reductions				
Reduce Educational Psychology Services to deliver statutory assessment role only	-73	0	0	0
Review transformation of inclusion services	-150	-38	-50	0
Service Transformation				
Transformation of universal youth services	-200	-200	-200	0
Transformation of preventative and targeted services	-180	0	0	0
Subsidy to Student Passes	50	0	0	0
Income				
Home Office YJB Secure Demand	-400	0	0	0
Additional EIG	-270	0	0	0
Troubled families grant	-75	-75	-75	0
Additional EIG for 2 year old places	-148	0	0	0
Total Children & Young People Service Budget	-640	-288	-500	0
Finance				
Time Limited Adjustments				
Additional benefits admin funded by extra recession grant	-87	0	0	0
Property Revaluations International Financial Reporting Standards	-10	0	0	0
Local Taxation & Benefits, additional grant for recession effects	134	0	0	0
Full Year Effect Of 2011-12 Approvals				
Reduction in consultancy spend	-6	0	0	0

Pressures & Service Developments				
Benefit administration grant reduced by government at 5% pa	70	63	63	0
Additional benefits admin funded by extra recession grant (one year only)	84	0	0	0
External funding for Supplier contract system ends	0	20	0	0
Efficiencies				
Local Taxation & Benefits, shared service savings on management costs (net)	-76	-116	-109	0
Local Taxation & Benefits, additional grant for recession effects	-125	0	0	0
Restructure Audit and Risk Management to realign service for smaller council	-5	-41	-37	0
Savings from SP & VFM review	-24	0	0	0
Economize on size of value for money team	-30	0	0	0
Restructure Financial Services	-118	-103	-45	-50
Savings on management budget	-30	-10	-15	0
Service Transformation				
Channel migration: Close cashiers office at Church Square house	0	-19	0	0
Income				
Increase summons costs in line with NELC	0	-60	0	0
Reduced provision for benefit subsidy loss on overpayments	0	0	0	-64
Total Finance Service Budget	-223	-265	-143	-114
Time Limited Adjustments				
Infrastructure Services recession related income pressures	115	-281	-575	-100
Waters Edge - recovery of earlier years base adjustment	-25	0	0	0
Concessionary Fares (Specific Grant Withdrawal)	35	0	0	0
Agricultural stewardship income shortfall	-16	0	0	0
Highway Development income shortfall	-45	0	0	0
Car Parking income shortfall	-54	0	0	0
Bus Service Operators' grant (Reduction in grant)	16	0	0	0
Detrunking (reduced in line with formula grant)	-25	0	0	0
Surface Water Management	76	0	0	0
Income from Central Government towards new surface water management responsibilities	-76	0	0	0
Full Year Effect Of 2011-12 Approvals				
Free Parking	460	0	0	0
Reduction in consultancy spend	-10	0	0	0
Reduction in seminar and conference spend	-4	0	0	0
Baths Hall Management fee reduction	-30	0	0	0
Youth and Leisure community engagement	30	0	0	0
Energy Inflation	302	0	0	0

Base budget adjustments

Wave 3 BSF set up costs	5	-240	-195	0
Pressures & Service Developments				
DLO income shortfall	100	-100	0	0
Concessionary Fares purchase of Host Operating Processing System	10	0	0	0
Loss of income due to sale of smallholdings	30	30	0	0
Reduced income Waters Edge (loss of tenant)	38	-38	0	0
Telecommunications budget	20	0	0	0
Partnership & Performance employees budget	24	0	0	0
Non implementation of changes to Leisure Centres opening hours	70	0	0	0
Ceased grant funding - 20/21 Hooked Project & reduced cafe income	12	0	0	0
Sports facilities	30	0	0	0
Withdrawal of funding for Mencap pathways	5	0	0	0
Road & Footpath Maintenance	500	-500	0	0
Service Efficiency/Reduction				
Savings from shared reprographics service	-25	-25	0	0
Infrastructure Services Demand Management savings	-25	0	0	0
Infrastructure Services Review of Staff Allowances	-10	-1	0	0
Staff Savings within Construction & Technical Services division	-90	-142	-96	-52
Continuing Secondment of Maintenance Services Manager to BSF	0	0	45	0
Reduction in public building repair and maintenance spending	-49	-10	-10	0
Road Safety reductions within the Safer Roads Humber budget	-10	-7	-4	-3
Savings in Alliance House Costs	0	-13	0	0
Maximise capital fee income with Better Routes	-18	-32	-47	0
Reduction in the level of Highway Maintenance	0	0	-49	-25
Street Lighting Energy Efficiency Savings	-102	-14	0	0
Staff & Miscellaneous Savings within Resources & Business Services	-78	-90	-62	-57
Bus Subsidies ,procurement savings	-73	-16	-68	0
Transport Passes	-1	-11	0	0
Efficiencies within Adults & Childrens Transport	0	-30	-20	0
Transfer Shopmobility to 3rd sector organisation	0	-20	0	0
LSP Budget Reductions	-50	-17	0	0
Environment issues	16	-7	0	0
Restructure/Staff Review/Vacancy Management savings in Asset & Estate Management division	-67	-55	-25	-26
Relocate Brigg Tourist Information Centre to Scunthorpe Library	-20	0	0	0
Carlton St/Advertising Car Parking Savings	-5	0	0	0
Staffing Establishment Savings in IT Services	-50	-20	-20	0
Councilwide Mobile Phone Contract Renewal	-15	0	0	0

Reduction in centralised IT budgets	-20	-20	-10	0
IT new equipment/process savings	-10	-43	-29	-20
IT Growth Virement savings	-25	0	0	0
Staffing Establishment/Review Savings in Sport, Leisure & Culture	-83	-28	-35	-49
North Lincolnshire Museum, 20/21 Arts Centre Efficiencies	-25	0	0	0
Reduce programme and opening hours at Leisure Sites	-40	0	0	0
Increased income generation/reduced costs at Normanby Hall	-32	-60	-50	0
Reduced gas budgets and increase income generation on Indoor Sports Facilities	-49	0	0	0
Rationalise playing field provision	-10	0	0	0
Procurement Savings - Leisure Services	0	-10	0	0
Funding reduction from Community Heritage Arts & Media Project	0	-5	-6	0
Reduction in Bus Subsidies	-50	0	0	0
Adjustment to Free Parking hours	-20	0	0	0
Income				
Increase in charge for Road Closures	-2	-5	0	0
Security Control Centre - Increased Income	-30	0	-44	0
Total Infrastructure Service Budget	525	-1,810	-1,299	-332
Neighbourhood & Environment				
Time Limited Adjustments				
Procurement Cost of Waste Solution	-250	0	0	0
Recovery of a Recession Loss of Licensing income	-9	0	0	0
School Meals Income - recession recovery	-22	0	0	0
Recovery of one year allocation of Homelessness B&B Payments	-43	0	0	0
Full Year Effect Of 2011-12 Approvals				
Base adjustment for new green waste contract	89	0	0	0
Reduction in consultancy spend	-10	0	0	0
Energy Inflation	29	0	0	0
Pressures & Service Developments				
Waste Management - Additional diversion cost of green waste	-108	0	0	0
Loss of HRC Income from Lincolnshire CC/SITA	45	0	0	0
Increased Landfill Tax (£8 per tonne)	381	373	373	0
Efficiencies				
Catering & Cleaning - Efficiencies - Review of central support team	-36	0	0	0
Communities & Environment - Restructure of NRT, Food & Safety & EP Team	-59	-12	-32	0
Housing - Review of Housing Division	-41	0	-47	0
Housing Staffing Review and Review of Bond Payments	-25	0	0	0

Licensing - Review of Licensing Function Staffing	-18	0	0	0
Performance & Partnerships - Performance & Partnerships review	-63	-18	-30	0
Streetscene & Landscapes - Review park keeping service & Activity (SSE)	-38	0	0	0
Streetscene & Landscapes - Review of all activities	-9	0	-22	0
Closure of Toilets Multi-Storey Car Park	-20	0	0	0
Trading Standards - Management restructure	-33	-32	0	0
Waste Management - Green Waste Disposal	-55	0	0	0
Waste Management - HRC Rationalisation to 5 sites & Access Restrictions	-150	0	0	0
Health Improvements - Efficiencies - Staffing Review	0	-22	0	0
Waste Management - Restructure Waste Management operation	0	0	-74	-70
Savings Through HRC Management Arrangements	-110	0	0	0
Savings Through New Recycling Contract	-240	0	0	0
Continuation of Interim Landfill Contract/Green Waste	-791	0	0	0
Reorganisation of Management (Streetscene & Landscapes)	-65	0	0	0
Review Poor VFM Service (Strategic Housing)	0	-75	0	0
Demand Management Savings	-29	0	0	0
Service Reductions				
Trading Standards - Reduce sampling budget	0	0	-25	0
Regulatory Services Review - Risk Prioritisation	0	-235	0	0
Service Transformation				
Explore Alternative Service Provision	0	0	-79	-276
Income				
Increase Allotment Fees	-8	0	0	0
Total Neighbourhood & Environment Service Budget	-1,688	-21	64	-346
Capital Financing				
Base Budget Adjustment				
Reduced Lease contribution	-880	0	0	0
Service Developments				
Capital Financing Costs	270	36	370	-253
Reduced Interest from Balances	250	50		0
New Schemes (est)	0	238	131	371
Total Capital Financing Service Budget	-360	325	501	118
Total Budget	130,539	127,540	127,339	125,726

Funding

<u>Use of reserves</u>				
Use of Reserves Road & Footpath Maintenance	500	0	0	0
Use of Reserves Service Support	300	0	0	0
Use of Reserves Transformation	560	120	163	11
Use of Reserves Worksmart	220	452	152	127
Total Use of Reserves	1,580	572	314	137
Formula grant/NNDR	57,936	55,072	52,374	49,755
Council tax freeze grant 11/12	1,657	1,658	1,658	0
Council tax freeze grant 12/13	1,670	0	0	0
New Homes Bonus	640	960	1,280	1,600
Council tax (99% collection, freeze, 3%,3%,3%)	66,926	69,278	71,713	74,233
Collection Fund Surplus	130	0	0	0
TOTAL FUNDING	130,539	127,540	127,339	125,726
Total Net Budget (funding gap(+)/ saving (-))	0	0	0	0