

REVISED APPENDIX B2 of REPORT 2(b)							
ITEM	2010/11			2011/12			2012/13
	Approved	Proposed	Variance	Approved	Proposed	Variance	Proposed
	£000's	£000's	£000's	£000's	£000's	£000's	£000's
Base Budget	133,550	133,550	0	141,765	141,535	-230	142,929
Transfer to Area Based Grant (ABG)	3,432	3,526	94				
Expenditure inflation	1,350	839	-511	1,350	1,350	0	1,350
Electricity ,Gas & Fuel Inflation	400	0	-400	400	400	0	400
Income inflation	-520	-480	40	-520	-520	0	-520
Corporate Contract savings	-500	-106	394	-500	-400	100	-200
Service savings to be identified				0	-400	-400	-400
Pay increase at 1.% per annum	1,877	932	-945	1,920	944	-976	956
National Insurance increase 1%	370	0	-370	0	665	665	0
Pension Increase 1% increase on pay base			0	761	666	-95	670
Increments allowance (excluding schools)	292	292	0	292	292	0	292
Strategic Development Fund	947	275	-672	-647	225	872	0
Contribution to Balances - Worksmart investment	0	1,008	1,008	0	-1,008	-1,008	0
Revised Net Base Budget	141,198	139,837	-1,361	144,821	143,749	-1,072	145,478
BUDGET ADJUSTMENTS							
Adult Services							
Cost Pressures							
To meet transitional cost of personalisation and increasing future demand	0	300	300	0	700	700	
Change in residential charges, home care costs, demographics	250	250	0	250	250	0	
Personal Care for High Need Clients	0	370	370	0	370	370	
Continuing Developments							
Increase the investment in technology solutions within people's homes	35	35	0	35	35	0	
To be met from Efficiency Savings	-35	0	35	-35	0	35	
Implement Resource Allocation System				100	0	-100	
Fully implement self assessment developments				50	0	-50	
implement care navigation				300	0	-300	
Developing market management				200	0	-200	
Implement revised infrastructure				250	0	-250	
Efficiencies							
Home working cost reductions	-22	0	22				
Savings on therapy costs due to new DFG process	0	-30	-30				
Reduce two long term placements in Every Adult matters Service through alternative provision.	0	0	0	0	-24	-24	-12
Reduce purchasing of small aids to daily living	0	-6	-6				
Reprovision of various external contracts / SLA's	0	-81	-81				
Rationalise accommodation - Brumby Resource centre (mix of reduced cost and increased income)	0	-16	-16				
Reduce permanent placements in Localities Services (19 Older People) through alternative provision	0	0	0	0	-250	-250	-100
Deliver training at reduced cost	0	-10	-10				
Increase in use of electronic communication, reducing postage, paper & admin. costs.	0	-6	-6				
Reduce need for people who find themselves in care homes requiring council funding by maximising their	0	-3	-3	0	-18	-18	-21

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income at an earlier stage.							
Reduce NLC contribution to pooled budget to be delivered through service efficiencies.	0	0	0		-110	-110	
Reduce NLC contribution to MH pooled budget to be delivered through service efficiencies.	0	0	0		-65	-65	
No increase to home care fees paid to external providers.	0	-62	-62				
Modernise External Home Care	-50	-50	0				
Increased commissioning of services	-50	-50	0	-50	-50	0	
Teleworking cost savings on external home care	-44	-79	-35	-44	-79	-35	
Integrate all health and social care community services	-40	0	40				
Personalisation efficiencies	0	-300	-300	-1,000	-700	300	
Transform The Lilacs care home to a "Rapid Response Centre"	-100	-100	0	-60	-60	0	
Uniform policy on staff allowances	-40	-42	-2	-195	-195	0	
Mileage & Stationery Efficiencies	0	-77	-77	0	-16	-16	
Additional Income							
Increase personal contributions for subsidised FreshStart services and reduce contract overhead values.	0	-13	-13				
Increase Income on personal telephone calls	0	-1	-1				
Lower the disability threshold for charging (from 50% of income to 40%).	0	-90	-90				
TOTAL ADULT SERVICE	-96	-61	35	-199	-212	-13	-133
Asset Management & Culture							
Cost Pressures							
Property Trading Account related pressures							
Deficit on PTA	256	521	265	100	-270	-370	-220
Normanby Enterprise Park Maintenance Liability							130
Scunthorpe Market - Increased running costs & decreasing income	0	60	60	0	-10	-10	-25
Waters Edge - Insufficient operating budget since YF funding ceased	0	50	50	0	0	0	-25
Other pressures							
Local Education partnership - Loss of income	48	20	-28	0	20	20	20
Loss of sunbeds	8	0	-8				
Unsustainable income target following Housing Stock transfer	29	29	0				
Temporary Closure of Ancholme Leisure Centre reversal of loss of income	-65	-65	0				
Government Connect	-19	29	48				
Cultural Services - shortfall in core staffing budgets	0	40	40				
NNDR pressure at Normanby following recent review	0	17	17				
Maintenance Pressure at Normanby & 20/21	0	10	10				
Rent loss Northampton Road rates costs on empty property.	0	31	31	0	6	6	-37
Office Accommodation Pressures	0	50	50			0	
Impact of Baths Hall on Plowright Income	0	0	0	0	25	25	25
Increase in critical infrastructure/systems maintenance charges	0	10	10	0	20	20	0
NHGC - Outsource Catering	0	6	6				
Income shortfall in golf course green fee income against targets detailed in GC business plan.	0	30	30				

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Normanby Hall Marketing budget	0	5	5				
Income shortfall at Indoor Bowls Centre	0	20	20				
<u>Recession</u>							
Golf Course Management - Income shortfall & recovery plan	-42	-42	0	-8	-8	0	0
Impact of Recession on Leisure Centre Income	0	0	0	-25	-25	0	-25
Impact of Recession on Sports Facilities Catering	0	30	30	0	-15	-15	-15
Impact of recession on Normanby Hall	0	10	10	-70	-70	0	-70
Impact of recession on the Plowright theatre	0	8	8	-9	-9	0	-9
Impact of recession on 20-21 Café	0	4	4	-5	-5	0	-5
<u>New Developments</u>							
Free swimming policy	0	0	0	-46	-46	0	0
Markets - Discrete marketing/promotions budget	0	20	20				
Market Feasibility Study		25	25		-25	-25	
<u>Efficiencies</u>							
IT Hardware replacement plans - IT asset management savings	-25	0	25				
Condition Survey Cost Savings	-50	0	50				
Shared Service agenda efficiencies, Cultural Services	-30	-30	0	0	0	0	
Energy Management - Council Wide Saving	-50	-50	0	-50	-50	0	-50
Review of Essential Car User Allowance	0	0	0	0	-5	-5	0
Reduction in Staffing Establishment	-35	-115	-80	0	-112	-112	-9
<u>Additional Income</u>							
Increased income from more efficient working practices on asset valuation	-10	-10	0				
Security Centre - increased income due to new services, lone worker & support to vulnerable adults	-15	-15	0				
Loss of income from Smallholdings	0	0	0	0	40	40	45
<u>Revenue Consequences of Capital Outlay</u>							
Baths Hall procurement & set up costs	-55	-55	0	-120	-120	0	0
Introduce new programme at Riddings Pool	-36	-36	0			0	
Revenue savings from capital outlay (20-21 Storage) - Defer due to delay	-4	0	4	0	0	0	-4
Revenue savings from capital outlay (Plowright Theatre Bar Refurbishment.)	-4	-4	0			0	
Revenue savings from capital outlay (The Pods)	0	0	0	-70	-70	0	0
TOTAL ASSET MANAGEMENT & CULTURE	-99	603	702	-303	-729	-426	-274
Community Planning & Resources							
<u>Cost Pressures</u>							
Corporate IT Software cost maintenance	0	10	10				
Corporate IT Digital Print Income	0	85	85				
Reduction of Corporate IT Digital Inclusion Income	0	30	30				
Corporate IT Development Fund	0	-68	-68				
Customer Service	0	200	200				
Business Transformation	0	94	94				
<u>Continuing Developments</u>							
Introducing a Mobile Local Link	11	0	-11				
Mainstreaming Volunteer Bureau	0	21	21				
<u>New Developments</u>							
Loss of Crime & Disorder Funding	69	59	-10				
Mainstreaming of Domestic Violence posts (IDVA and ISVA)	33	33	0	33	33	0	0
Community based management coordination							32

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Efficiencies							
Brigg Library relocation saving							-30
Call Centre development savings	-50	0	50				
Increased generic working- service co-location	-20	-20	0				
Joint procurement opportunities	-25	-25	0				
Self service savings council wide achieved through service redesign activity and web development	-50	0	50				
Shared services/ partnering	-50	-20	30				
External funding for Community Cohesion Post	0	-26	-26				
Community Run Libraries	0	-22	-22				
Retirement of CS Manager	0	-42	-42				
Review of Mobile Library back office location	0	0	0	0	-26	-26	0
Reduction in front line staffing	0	-60	-60	0	-45	-45	0
Direct Magazine	0	-75	-75	0	0	0	0
Relocation of Barton Local Link	0	-10	-10	0	0	0	0
Retirement of Stronger Communities Manager	0	0	0	0	-20	-20	-20
Cessation of pension strain payments	0	-27	-27				
Management salary reduction	0	-4	-4				
Contact Centre relocation savings	0	-30	-30				
Identified N&ES BPR efficiencies	0	-35	-35				
Identified ASC BPR efficiencies	0	-56	-56				
Safer Neighbourhoods	0	-55	-55				
Library & Information Services	0	-10	-10				
Reduce VCS SLA spend	0	-17	-17				
Miscellaneous savings	0	-12	-12				
Reduced Senior Management costs	0	-50	-50	0	50	50	0
Internal shared service efficiencies				0	-65	-65	0
Stronger Communities grant income	0	-25	-25				
Revenue Consequences of Capital Outlay							
Implementation of Radio Frequency identification in Libraries	45	45	0	45	45	0	0
Customer Contact Centre Relocation - running costs	-30	0	30	0		0	0
Implementation of Radio Frequency Identification in libraries staff savings	-52	-52	0	-134	-134	0	0
TOTAL COMMUNITY PLANNING & RESOURCE	-119	-164	-45	-56	-162	-106	-18
Children & Young Peoples Service							
Cost Pressures							
Children: external residential and foster fees	100		-100				100
Implications in ensuring statutory duties are met in relation to the raising of the age of participation							100
Local Safeguarding Children's Board - Baby P	-7	-7	0	-6	-6	0	
Post 16 Transport - Above Inflation contract increases	0	50	50				
Home to School Transport - increase in children in care journeys plus other ad hoc arrangements (to meet statutory obligation)	0	100	100				
New Developments							
LSC Staff Transfer to LA	0	278	278				
Transfer of funding for staff (ABG)	0	-278	-278				
Continuing Developments							
adoption support for birth families	20	0	-20				
Other							
ABG not utilised	0	-76	-76				
Redirection of management budgets to service delivery	0	-70	-70				

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Efficiencies							
Major review of adoption and special guardianship allowances	-20	0	20				
Long term, active strategy to increase the number of in-house foster carers and retain children within North Lincolnshire.	-200	0	200				-200
Denominational transportation	-30	-30	0				
Home to school Transport - procurement & replanned routes	-50	-70	-20				
Out of Hours cover	-41	0	41				
Connexions management fee	0	-68	-68	0	-100	-100	
Efficient use of car allowances	0	-20	-20				
Reduction training budgets	0	-10	-10				
Rationalisation of staffing budgets	0	-75	-75				
Additional Income							
Post 16 Schools Transport	0	-10	-10				
Total Children & Young People's Service	-228	-285	-57	-6	-106	-100	0
BSF							
Wave 3 BSF set up costs	0	164	164	0	-135	-135	-212
Wave 7 BSF set up costs	89	0	-89	-16	0	16	0
Total BSF	89	164	75	-16	-135	-119	-212
TOTAL CHILDREN & YOUNG PEOPLE SERVICE	-139	-122	17	-22	-241	-219	-212
Corporate Services							
Cost Pressures							
Increase in Audit Fees	14	14	0	3	3	0	0
Insurances: premiums and provision	100	100	0	100	62	-38	-11
New Developments							
Proposal for logistics facility at Sandtoft Airfield - evidence gathering and justification	-20	-20	0				
Economic Assessment and Masterplan				-50	-50	0	0
Gypsy and traveller survey work				-10	-10	0	0
Development of Business Park at Skeltons Transport, Scunthorpe. Preparation of evidence and justification	-20	-20	0				
Community infrastructure levy (CIL) assistance from consultants to deliver its aims and objectives	20	20	0				
Scunthorpe town centre area action plan	25	25	0				
Implementation of choice based lettings -Strategic Housing	15	15	0	-15	-15	0	0
Bidtrack development	-3	-3	0	3	3	0	0
Worksmart Project	0	279	279		26	26	49
Section 106 Officer		50	50		-50	-50	
Efficiencies							
Staff and miscellaneous savings	-35	-35	0	0	-21	-21	-5
Worksmart Project Savings	-75	-240	-165	-75	-409	-334	-128
Additional Income							
Housing & Planning Delivery Grant (linked to new developments)	-14	-14	0	72	72	0	0
Savings Identified							
Reduce Consultancy Budget	0	-5	-5	0	-7	-7	0
Deletion of a post				0	-10	-10	0
Reduce Publications Budget	0	0	0	0	0	0	-2
Reduce Pensions Budget	0	-31	-31	0	-19	-19	0

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Reduction in Projects Funding (Crosby Pathfinder Residual Budget)	0	-8	-8	0	-9	-9	-2
Review of External Funding	0	-16	-16	0	0	0	0
TOTAL CORPORATE SERVICE	7	112	105	28	-435	-463	-99
Finance							
Cost Pressures							
Procurement Staffing	-16	-16	0				
Property Revaluations International Financial reporting Standards	18	0	-18	18	-8	-26	-10
Recession							
Staff costs of increased benefit claimants	-114	-15	99	0	-99	-99	0
New Developments							
SCMS (Procurement)				20	0	-20	0
Efficiencies							
Financial Services & Corporate Finance Efficiencies	-109	-48	61	0	-12	-12	0
Local Taxation & Benefits efficiencies and minor restructuring	-55	-24	31	-67	-67	0	-67
Increased Vacancy Level	-20	0	20	-20	-44	-24	-2
Additional Income							
Housing Benefits Administration grant cut (+)/increase (-)	67	-48	-115	67	67	0	67
Recession related Benefit Administration Grant (fall out)	114	15	-99	0	99	99	0
TOTAL FINANCE	-115	-136	-21	18	-64	-82	-12
Highways & Planning							
Cost Pressures							
Concessionary fares	159	0	-159	125	125	0	150
Subsidised bus routes	25	35	10	25	0	-25	0
Civil Parking Enforcement (pre decriminalisation)	-3	-3	0				
Carbon Trading Scheme	0	0	0	100	100	0	0
Network management costs	0	13	13				
Rural bus advertising pressure	0	16	16				
Design Fees	0	10	10	0	100	100	-100
Alliance Apprenticeships	0	5	5				
IT software	0	25	25				
GIS no longer recharging to Building Control Account	0	0	0	0	34	34	0
Environment staffing pressures	0	18	18				
Emergency Planning	0	1	1				
LTP 3 Environmental Assessment	0	29	29	0	-29	-29	0
Tree Management Project	0	25	25				
Surface Water Management	0	200	200	0	0	0	200
LAA environment pressures	77	77	0	-38	-38	0	0
Pothole Repair	0	500	500	0	-500	-500	
Recession							
Agricultural Stewardship income shortfall				-28	-28	0	-23
Highway Development Income Shortfall	0	21	21	-60	-60	0	-50
Car Parking Income Shortfall				-109	-109	0	-91
Planning Income Shortfall				-93	-93	0	-93
Continuing Developments							
Review of tree preservation orders	-30	-30	0				
Review of consents under HAB regulations for Humber estuary	-10	0	10				
E.gov planning consultation	-8	-8	0				

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Efficiencies							
Aim 1 VFM (safer roads)	-54	-5	49				
Aim 2 VFM (travel choice)	-68	-101	-33	0	-11	-11	-14
Aim 3 VFM (better routes)	-88	0	88				
Aim 4 VFM (moving forward)	-11	-7	4	0	-20	-20	-10
Building control VFM	-21	0	21				
Development Control VFM	-2	0	2				
Environment VFM	-11	0	11	0	-4	-4	0
Land Charges	-5	0	5				
Efficiency adjustment	78	0	-78	-150	0	150	0
Street Lighting energy management	-75	-75	0	-17	-17	0	0
Review of environment Team Budget	-57	0	57				
Savings from Carbon Management, Highways & Planning Service				0	-100	-100	-50
Management restructure	0	-39	-39	0	-31	-31	0
Carbon Reduction savings		0	0		-40	-40	-53
Additional Income							
Increased Car Parking Charges	-20	-100	-80	0	-11	-11	0
Car Parking increased income				0	-181	-181	0
Civil Parking Enforcement additional income				0	-10	-10	0
CEC Building Control	0	-5	-5				
Concessionary fares grant increase	0	-91	-91				
GIS charges to Capital	0	-22	-22	0	22	22	0
Budget Reductions							
Balance of increments and minor service adjustments	0	-15	-15				
Service Management review	0	-4	-4				
CPE saving	0	-49	-49				
Minor Traffic Works Capitalisation	0	-10	-10				
Aim 1 budget reductions	0	0	0	0	-17	-17	-20
Aim 2 budget reductions	0	0	0	0	-9	-9	0
Environment team budget reductions	0	-11	-11	0	-12	-12	-14
Aim 5 (B.C. & D.C.) budget reductions	0	0	0	0	-3	-3	-3
Moving forward budget adjustments	0	-19	-19	0	0	0	0
TOTAL HIGHWAYS & PLANNING	-124	380	504	-245	-941	-697	-171
Human Resources							
Cost Pressures							
Maintaining of Sustainable Service level, Organisational Development	20	20	0	20	20	0	
Points of View Bi-Annual	0	20	20	0	-20	-20	20
New Developments							
Development of PPS to meet immediate demand of OFSTED and school census	0	15	15	0	-15	-15	
ISA registration/CRB clearance	0	10	10				
PPS developments to provide manager access and a reliable platform for e-forms	0	30	30	0	-30	-30	
Skills for Life initiative continuation	0	26	26				
Efficiencies							
Miscellaneous Efficiencies	0	-12	-12	0	-35	-35	-6
TOTAL HUMAN RESOURCES	20	109	89	20	-80	-100	14
Legal & Democratic Services							
Cost Pressures							
Cost of Local Election	20	0	-20	80	180	100	-180

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New Land charges regulations	0	8	8	0	81	81	63
<u>Recession</u>							
Reduction in Land Charges Income Through Depressed Housing Market				-63	-63	0	-63
<u>Efficiencies</u>							
Reduction in Members subsistence and mileage	0	-10	-10				
Democratic Services Support Officer reduction in hours	0	-12	-12				
Restructuring of service				0	-48	-48	-8
TOTAL LEGAL & DEMOCRATIC SERVICES	20	-15	-35	17	150	133	-188
Neighbourhood & Environment							
<u>Cost Pressures</u>							
Craft Job evaluation - Fleet Management	14	14	0				
Neighbourhood: landfill tax @£8 pa increase	505	360	-145	505	360	-145	360
Waste Growth: 350 Properties in 10/11, 700 in 11/12, 12/13 @ £145/household	64	51	-13	64	102	38	102
Neighbourhood: contract increases	0		0	76	76	0	76
Port Health - Additional Voluntary Precept	8	8	0	0			
Procurement Cost of Waste Solution				-250	-150	100	-100
School Meals - Fall out of grant				256	256	0	0
Revised Composting Arrangements	0	168	168				
Loss of skip service & impact of recession on trade waste	0	82	82				
Additional loader round 18	0	18	18				
Split Bodied Recycling Vehicle: Hire & maintenance. £50K & Fuel £20K	0	70	70				
Change in Legislation re usage of Red Diesel	0	20	20				
Change in Animal Health Funding				0	24	24	
Place of Change - Housing							50
<u>Recession</u>							
Loss of Licensing income				-9	-9	0	-9
School Meals Income				-22	-22	0	-22
Homelessness - B&B Payments				-43	-43	0	-43
<u>New Developments</u>							
Expansion of kerbside recycling	50	50	0	0		0	
Food Waste Collection Trial				100	0	-100	0
Integration of Domestic & Trade Waste				0	40	40	-40
Town Centre Cleansing - 4 Beat Sweepers/Fly tip Collectors	0	35	35				
<u>Efficiencies</u>							
Impact of WEEE directive	-16	-16	0	-16	-16	0	
Increase recycling to achieve 50% recycling rate	-106	-106	0	-106	-106	0	
Landfill Diversion	-43	-244	-201	-43	-43	0	
Revised Composting Arrangements	0	-96	-96				
Close Ashby & Barton Automatic PC's		-2	-2	0	-27	-27	
Savings from wheeled bin storage				0	-12	-12	
Saving from Vehicle Tracking		-5	-5	0	-5	-5	
Trading Standards Flexible Working - to be reviewed in 2012/13	0	-20	-20				20
Fleet - Revised Working Arrangements	0	-20	-20	0		0	
Housing Place of Change							-10
Efficiencies to be found to finance Waste Growth				0	-102	-102	-102
<u>Additional Income</u>							
Income from Schools for Meals Service				-256	-256	0	
Income from Health Improvement	0	-10	-10		-12	-12	

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TOTAL NEIGHBOURHOOD & ENVIRONMENT	476	357	-119	257	56	-201	282
Capital Financing							
Cost Pressures							
Financing costs & forward capital investment	774	663	-111	2,302	2,362	60	961
Interest Receipts - Increase (+)/ Loss (-)	-38	-29	9	-711	-524	187	-518
CAPITAL FINANCING TOTAL	736	635	-101	1,591	1,839	248	443
Total Net Budget	141,765	141,535	-230	145,927	142,929	-2,998	145,111
Funding							
Use of Reserves waste management	-250	-250	0	0	-100	-100	0
Use of Reserves Worksmart			0	0	-305	-305	-354
use of Reserves for Wave 3 BSF	-394	0	394	-394	0	394	0
Use of Reserves for Wave 7 BSF	-223	0	223	-207	0	207	0
TOTAL USE OF RESERVES	-867	-250	617	-601	-405	196	-354
Approved Council Tax (Including Special Expenses) at 2.9% 2010/11, 3% 2011/12 and 3% 2012/13	-65,925	-65,295	630	-68,700	-67,455	1,245	-69,687
Collection Fund Surplus	0	-921	-921			0	
ABG	-12,717	-12,813	-96	-12,997	-12,813	184	-12,813
Formula Funding (% increase 2011/12 & 2012/13)	-62,256	-62,256	0	-63,629	-62,256	1,373	-62,256
TOTAL FUNDING	-141,765	-141,535	230	-145,927	-142,930	2,998	-145,111
Total Net Budget (funding gap(+)/ saving (-))	0	0	0	0	0	0	0
* Figures are shown as thousands and as such small rounding errors may be evident							