

Budget Plan Proposals 2012-16

Item	Proposed Budget 2012/13 £000's	Proposed Budget 2013/14 £000's	Proposed Budget 2014/15 £000's	Proposed Budget 2015/16 £000's
Realigned Base	134,440	129,914	126,402	125,609
Increments allowance (excluding schools)	292	292	292	292
Expenditure inflation	1,360	1,044	1,043	1,044
Electricity ,Gas & Fuel Inflation	200	200	200	200
Energy Inflation Funded From Contingency (2011-12)	-361		0	0
Income inflation	-413	-474	-473	-473
Corporate Contract savings	-97	-50	-50	-50
Unused 2011-12 pay award	-512	0	0	0
Pay Award 2%,2012/13,1% 13/14 ,1% 14/15, 1% 15/16	1,710	830	805	893
Pensions: 1% increase 2014/15,	0	0	696	0
Recession Contingency Provision	-212	212	0	0
Transformation Provision	-204	-507	48	-88
Streetscene and Pavement Provision	-500	0	0	0
Contribution to Balances - Revenue Account Support Reserve	0	328	-94	-234
Revised Net Base Budget	135,702	131,790	128,869	127,193
Adult Services				
Full Year Effect Of 2011-12 Approvals				
Reduction in seminar and conference spend	-15	0	0	0
Energy Inflation	11	0	0	0
Base Budget Adjustment	269	0	0	0
Pressures & Service Developments				
Stroke Strategy (Specific Grant Withdrawal)	87	0	0	0
Worksmart investment	-25	0	-25	0
Rent & service charge Health & Social Care Centre	56	0	0	0
Re-provision of Residential Services for People With Learning Disabilities	600	0	0	0
Re-provision of Day Services for People with Learning Disabilities	450	150	0	0
Re-provision of Day Services for Older People	369	102	-60	0
Transitional Costs	255	-343	0	0
Demographic Growth/Transition - Increased Cost of Rehabilitation / Personal Budgets	0	0	279	-279
Base Activity Budget Pressure (Localities)	900	0	0	0
Base Activity Budget Pressure (Long Term Conditions)	300	0	0	0
Transitional cost of moving from Brumby site	0	19	31	0
Scotter House Residual Costs	59	-22	-17	-17
Efficiencies				
Community Support Team staff retirements & rationalisation of service	-125	-125	0	-125
Changes to Staff Terms & Conditions	-125	-125	0	0
Reduce external contract costs and care home activity	-500	-500	-500	-300

Combined Demand Management Savings	-59	0	0	0
Mental Health Pooled Budget Efficiencies	-100	-150	0	-160
Service Transformation				
Reduce size of Operational Support to reflect reconfigured service	-75	-75	0	0
Reduce Service Management	-170	0	-175	-125
Transformation of Day Services for Older People	-1,177	-393	0	0
Transformation of Residential Services for People With Learning Disabilities	-892	0	0	0
Transformation of Day Services for People With Learning Disabilities	-1,125	-375	0	0
Transformation of Residential Care Services	0	0	-910	0
Transformation of Community Equipment Services	-50	0	0	0
Income				
Implementation of new Charging Policy	-140	0	0	0
Fund Stroke Service through NHS Support	-87	0	0	0
Fund OP Day Service Reprovision through NHS Support	-309	-102	0	0
Fund Freshstart through NHS Support	-338	0	0	0
Total Adults Service Budget	-1,956	-1,939	-1,377	-1,006
Corporate & Community Services				
Time Limited Adjustments				
Severance Costs	-45	0	0	0
Transfers from ABG to Home Office Grant	185	0	0	0
Points of View Bi-Annual	20	0	0	0
Cost of Local Election	-180	0	0	0
Full Year Effect Of 2011-12 Approvals				
Policy changes : Members Allowances	-100	0	0	0
Reduction in member support	-48	0	0	0
Reduction in consultancy spend	-3	0	0	0
Reduction in seminar and conference spend	-5	0	0	0
Energy Inflation	4	0	0	0
Base budget adjustments				
Recovery of Land Charges Income	0	-63	-63	0
Capital Bid Consequences				
The Angel Shared Service Customer Service Facility	-25	-12	0	0
Service Development				
Crime Prevention Activities	125	125	0	0
Efficiencies				
Management Savings	-77	-30	0	0
Service Resources - Admin. Rationalisation	-12	-18	-18	0
Safer Neighbourhoods Review	-26	-18	-2	-12
Library & Information Services Review	-10	-40	-30	-15

Shared Services	0	-15	-15	0
Human Resources - Service restructures	-33	-75	-133	-102
Business Transformation & Information Management Review	0	-37	-37	0
Media Communications	-20	0	0	0
Democratic & Legal Services restructuring	-33	-75	-26	-21
Stronger Communities Review	-54	-38	0	-25
Corporate Strategy Review	-7	-26	0	0
Communities & Customers Management Review	0	0	-27	-11
Customer Services Modernisation, Self Service, demand Management	-5	0	0	-18
Resources management - Civic Centre	0	-18	0	0
Registration Service Modernisation	0	-3	-39	0
Service Reductions				
Local Link Review	-20	-54	0	0
Libraries Materials Fund	-10	-15	0	0
Voluntary Sector Funding	-20	-10	0	0
Information Management Efficiencies	-50	-13	0	-10
Direct Magazine Frequency and Publications	-12	0	0	0
Service Transformation				
Legal Services - Shared Services	0	-75	0	0
Library Service Modernisation	-75	-55	0	0
Total Corporate & Community Service Budget	-534	-566	-390	-214
Corporate Budgets & Levies				
Regeneration				
Time Limited Adjustments				
Housing Planning Delivery Grant Initiatives	-147	102	45	0
Planning income shortfall	-231	0	0	0
Service Developments				
Planning income	320	-205	-221	0
Town Centre Development	57	-57	0	0
Raising the Profile of North Lincolnshire	90	-45	-45	0
Neighbourhood Planning	30	30	25	0
S106 Officer	40	0	0	0
Apprenticeship Schemes	230	0	0	0
Efficiencies				
Remove Humberside Economic Partnership Monies	-50	0	-50	0
Remove Local Economic Assessment Money	-35	-15	-9	0
Research Savings	0	-29	-17	0
Local Development Fund Savings	0	-10	0	0
Subscriptions and Events	0	0	-12	0
Staffing Savings	-3	0	0	0
Marketing	0	0	-3	0
Reduction in stationary costs due to service transformation	-2	-3	0	0
Reduction in OS Data,use of Google and 3D imagery	0	-10	-25	0

Staff savings following review	0	0	0	-40
Service Transformation				
Use of new web presence to provide online statutory consultation and documentation	-10	-20	-20	0
Moved emphasis to e-books and brochures	0	0	-10	0
Income				
S106 Supplementary Planning Guidance	-40	0	0	0
Pre-application Advice	-30	-30	-25	0
Sub-Total regeneration	219	-292	-367	-40
Other Services				
Full Year Effect Of 2011-12 Approvals				
Reduction in consultancy spend	-5	0	0	0
Reduction in seminar and conference spend	-5	0	0	0
Pressures & Service Developments				
Carbon tax penalty - now no recycling, delayed one year (£12 per tonne, then £16 per tonne)	300	50	0	0
Capital Bid Consequences				
Energy management: renewable heating	-83	-20	0	0
Efficiencies				
Senior Management Review	-780	0	0	0
Communication Review	-256	0	0	0
Training Review	-50	0	0	0
New Structure Synergies	0	-200	-200	-250
Strategic workforce management -Reduce overtime budget by 25%	-125	0	0	0
Strategic workforce management: review of essential car user allowances	-150	-150	0	0
Carbon Reduction Strategy years 1 & 2	98	-44	-37	-28
Carbon Reduction Strategy - reinvest 75%	63	3	-33	-5
Reduction in Staffing related Costs & Benefits	-16	-30	-29	0
Joint Units & Levies Net Cost Reduction	-7	0	0	0
Worksmart Project	5	-309	-39	-25
Income				
LSSG Inshore Conservation Grant	-14	0	0	0
Sub-Total Other Services	-1,025	-700	-338	-308
Total Corporate Budget & Levies Service Budget	-806	-992	-705	-348
Children & Young People's Service				
Time Limited Adjustments				
Transfers from ABG to Home Office Grant	32	0	0	0
Full Year Effect Of 2011-12 Approvals				
Student travel passes	340	0	0	0
Reduction in consultancy spend	-16	0	0	0

Reduction in seminar and conference spend	-12	0	0	0
Energy Inflation	15	0	0	0
Pressures & Service Developments				
Development of Voluntary & Community Sector to provide youth activities in the community	50	50	40	0
Increasing number of Special Guardianship Orders	60	0	0	0
Post-adoption Support	60	0	0	0
Youth Justice Board Transfer of responsibility	400	0	0	0
School Effectiveness & Interventions	50	0	0	0
Additional places for 2 year old education	148	0	0	0
Troubled Families co-ordinator	75	75	75	0
Efficiencies				
Rationalisation of Service Management Teams and Functions	-158	-50	-50	0
Reduce cost of school transport	-189	0	0	0
Transformation of looked after children provision	-200	0	0	0
Service Development				
Reduce Educational Psychology Services to deliver statutory assessment role only	-73	0	0	0
Review transformation of inclusion services	-150	-38	-50	0
Service Transformation				
Transformation of universal youth services	-200	-200	-200	0
Transformation of preventative and targeted services	-180	0	0	0
Income				
Home Office YJB Secure Demand	-400	0	0	0
Additional EIG	-270	0	0	0
Troubled families grant	-75	-75	-75	0
Additional EIG for 2 year old places	-148	0	0	0
Total Children & Young People Service Budget	-840	-238	-260	0
Finance				
Time Limited Adjustments				
Additional benefits admin funded by extra recession grant	-87	0	0	0
Property Revaluations International Financial Reporting Standards	-10	0	0	0
Local Taxation & Benefits, additional grant for recession effects	134	0	0	0
Full Year Effect Of 2011-12 Approvals				
Reduction in consultancy spend	-6	0	0	0
Pressures & Service Developments				
Benefit administration grant reduced by government at 5% pa	70	63	63	0
Additional benefits admin funded by extra recession grant (one year only)	84	0	0	0
External funding for Supplier contract system ends	0	20	0	0

Efficiencies				
Local Taxation & Benefits, shared service savings on management costs (net)	-76	-116	-109	0
Local Taxation & Benefits, additional grant for recession effect	-125	0	0	0
Restructure Audit and Risk Management to realign service for smaller council	-5	-41	-37	0
Savings from SP & VFM review	-24	0	0	0
Economize on size of value for money team	-30	0	0	0
Restructure Financial Services	-118	-103	-45	-50
Savings on management budget	-30	-10	-15	0
Service Transformation				
Channel migration: Close cashiers office at Church Square house	0	-19	0	0
Income				
Increase summons costs in line with NELC	0	-60	0	0
Reduced provision for benefit subsidy loss on overpayments	0	0	0	-64
Total Finance Service Budget	-223	-265	-143	-114
Infrastructure				
Time Limited Adjustments				
Infrastructure Services recession related income pressures	5	-281	-575	-100
Waters Edge - recovery of earlier years base adjustment	-25	0	0	0
Concessionary Fares (Specific Grant Withdrawal)	35	0	0	0
Agricultural stewardship income shortfall	-16	0	0	0
Highway Development income shortfall	-45	0	0	0
Car Parking income shortfall	-54	0	0	0
Bus Service Operators' grant (Reduction in grant)	16	0	0	0
Detrunking (reduced in line with formula grant)	-25	0	0	0
Surface Water Management	76	0	0	0
Income from Central Government towards new surface water management responsibilities	-76	0	0	0
Full Year Effect Of 2011-12 Approvals				
Free Parking	460	0	0	0
Reduction in consultancy spend	-10	0	0	0
Reduction in seminar and conference spend	-4	0	0	0
Baths Hall Management fee reduction	-30	0	0	0
Youth and Leisure community engagement	30	0	0	0
Energy Inflation	302	0	0	0
Base budget adjustments				
Wave 3 BSF set up costs	5	-240	-195	0
Rural Youth Initiative	110	0	0	0
Pressures & Service Developments				
Olympic Torch	30	-30	0	0
DLO income shortfall	60	-60	0	0
Concessionary Fares - removal of rail concession not	40	0	0	0

implemented				
Concessionary Fares purchase of Host Operating Processing System	10	0	0	0
Loss of income due to sale of smallholdings	30	30	0	0
Reduced income Waters Edge (loss of tenant)	77	-38	-38	0
Partnership & Performance employees budget	24	0	0	0
Non implementation of changes to Leisure Centres opening hours	70	0	0	0
Ceased grant funding - 20/21 Hooked Project & reduced cafe income	12	0	0	0
Sports facilities	60	0	0	0
Withdrawal of funding for Mencap pathways	5	0	0	0
Sports Facilities - Transfer to Trust management Set up costs	75	-50	-25	0
Community Grants	107	0	0	0
Rural Transport and Highways	125	125	600	-600
Service Efficiency/Reduction				
Savings from shared reprographics service	-25	-25	0	0
Infrastructure Services Demand Management savings	-25	0	0	0
Infrastructure Services Review of Staff Allowances	-10	-1	0	0
Staff Savings within Construction & Technical Services division	-90	-142	-96	-52
Continuing Secondment of Maintenance Services Manager to BSF	0	0	45	0
Reduction in public building repair and maintenance spending	-49	-10	-10	0
Road Safety reductions within the Safer Roads Humber budget	-10	-7	-4	-3
Savings in Alliance House Costs	0	-13	0	0
Maximise capital fee income with Better Routes	-18	-32	-47	0
Reduction in the level of Highway Maintenance	0	0	-49	-25
Street Lighting Energy Efficiency Savings	-102	-14	0	0
Staff & Miscellaneous Savings within Resources & Business Services	-78	-90	-62	-57
Bus Subsidies ,procurement savings	-73	-16	-68	0
Transport Passes	-1	-11	0	0
Transport Review Savings	-50	0	0	0
Efficiencies within Adults & Childrens Transport	0	-30	-20	0
Transfer Shopmobility to 3rd sector organisation	0	-20	0	0
LSP Budget Reductions	-50	-17	0	0
Environment issues	16	-7	0	0
Restructure,Staff Review,Vacancy Management savings in Asset & Estate Management division	-67	-55	-25	-26
Carlton Street, Advertising Car Parking Savings	-5	0	0	0
Staffing Establishment Savings in IT Services	-50	-20	-20	0
Councilwide Mobile Phone Contract Renewal	-15	0	0	0
Reduction in centralised IT budgets	-20	-20	-10	0
IT new equipment/process savings	-10	-43	-29	-20
IT Growth Virement savings	-25	0	0	0
Staffing Establishment/Review Savings in Sport, Leisure & Culture	-83	-28	-35	-49
Sports Facilities - Transfer to Trust Management	0	-305	-71	0
Trust Status for 20-21 Visual Arts Centre	0	0	-15	0

Transfer Indoor Bowls /Bottesford Sports Hall to Community Management	-20	-40	0	0
North Lincolnshire Museum, 20/21 Arts Centre Efficiencies	-25	0	0	0
Reduce programme and opening hours at Leisure Sites	-40	0	0	0
Increased income generation/reduced costs at Normanby Hall	-32	-60	-50	0
Reduced gas budgets and increase income generation on Indoor Sports Facilities	-49	0	0	0
Rationalise playing field provision	-10	0	0	0
Procurement Savings - Leisure Services	0	-10	0	0
Income				
Increase in charge for Road Closures	-2	-5	0	0
Security Control Centre - Increased Income	-30	0	-44	0
Total Infrastructure Service Budget	431	-1,565	-842	-932
Neighbourhood & Environment				
Time Limited Adjustments				
Procurement Cost of Waste Solution	-250	0	0	0
Recovery of a Recession Loss of Licensing income	-9	0	0	0
School Meals Income - recession recovery	-22	0	0	0
Recovery of one year allocation of Homelessness B&B Payments	-43	0	0	0
Full Year Effect Of 2011-12 Approvals				
Base adjustment for new green waste contract	89	0	0	0
Reduction in consultancy spend	-10	0	0	0
Energy Inflation	29	0	0	0
Pressures & Service Developments				
Waste Management - Additional diversion cost of green waste	-108	0	0	0
Loss of HRC Income from Lincolnshire CC/SITA	45	0	0	0
Increased Landfill Tax (£8 per tonne)	381	373	373	0
Efficiencies				
Catering & Cleaning - Efficiencies - Review of central support team	-36	0	0	0
Communities & Environment - Restructure of NRT, Food & Safety & EP Team	-59	-12	-32	0
Housing - Review of Housing Division	-41	0	-47	0
Housing Staffing Review and Review of Bond Payments	-25	0	0	0
Licensing - Review of Licensing Function Staffing	-18	0	0	0
Performance & Partnerships - Performance & Partnerships review	-63	-18	-30	0
Streetscene & Landscapes - Review park keeping service & Activity (SSE)	-38	0	0	0
Streetscene & Landscapes - Review of all activities	-9	0	-22	0
Closure of Toilets Multi-Storey Car Park	-20	0	0	0
Trading Standards - Management restructure	-33	-32	0	0
Waste Management - Green Waste Disposal	-55	0	0	0
Health Improvements - Efficiencies - Staffing Review	0	-22	0	0
Waste Management - Restructure Waste Management operation	0	0	-74	-70

Savings Through HRC Management Arrangements	-110	0	0	0
Savings Through New Recycling Contract	-240	0	0	0
Continuation of Interim Landfill Contract/Green Waste	-791	0	0	0
Reorganisation of Management (Streetscene & Landscapes)	-65	0	0	0
Review Poor VFM Service (Strategic Housing)	0	-75	0	0
Demand Management Savings	-29	0	0	0
Service Reductions				
Trading Standards - Reduce sampling budget	0	0	-25	0
Regulatory Services Review - Risk Prioritisation	0	-235	0	0
Service Transformation				
Explore Alternative Service Provision	0	0	-79	-276
Total Neighbourhood & Environment Service Budget	-1,530	-21	64	-346
Capital Financing				
Base Budget Adjustment				
Reduced Lease contribution	-880	0	0	0
Service Developments				
Capital Financing Costs	301	-162	288	-219
Reduced Interest from Balances	250	50	0	0
New Schemes (est)	0	310	105	454
Total Capital Financing Service Budget	-330	199	393	235
Total Budget	129,914	126,402	125,609	124,468
Funding				
Use of reserves				
Use of Reserves Transformation	560	120	162	11
Use of Reserves Worksmart	396	154	152	127
Total Use of Reserves	955	274	314	138
Formula grant/NNDR	57,936	55,072	52,374	49,755
Council tax freeze grant 11/12	1,657	1,658	1,658	1,658
Council tax freeze grant 12/13	1,670	0	0	0
New Homes Bonus	640	960	1,280	1,600
Council tax (99% collection, freeze, 1.75%,1.75%,1.4%)	66,926	68,438	69,983	71,317
Collection Fund Surplus	130	0	0	
TOTAL FUNDING	129,914	126,402	125,609	124,468
Total Net Budget (funding gap(+) / saving (-))	0	0	0	0