

NORTH LINCOLNSHIRE COUNCIL

CABINET

**FINANCE AND PERFORMANCE OUTTURN 2011/12
BUDGET REVIEW 2012/13**

1. OBJECT AND KEY POINTS IN THIS REPORT

- 1.1 This paper reports council's financial performance for the year 2011/12. It also makes proposals to carry forward funding for specific purposes into 2012/13, and provides a first budget review for the new financial year.
- 1.2 For the first time it brings together in one report financial and performance information for the last year. This allows a broad judgement to be made of the impact of budget reductions on service delivery. It shows improved performance on most measures at the same time as a real-term reduction in spending, which is a very positive outcome.
- 1.3 It shows
- Net service spending was within target, £1.2m (or 1%) below budget
 - Capital investment was £57.4m (9.5% or £6m less than planned)
 - And that on the range of service measures 86% met their targets or were within tolerance and 76% showed improvement on the previous year. Of the 14% that did not meet their targets we have plans in place to improve performance.
- 1.4 Cabinet is invited to consider
- The financial outturn and performance for 2011/12
 - The re-phasing of the capital programme
 - The carry forward of revenue underspends and
 - The reallocation of the approved 2012/13 revenue and capital budgets to match the new directorate structure.

2. BACKGROUND INFORMATION

- 2.1 This is the end of year report for 2011/12. It compares actual spending in the financial year 2011/12- which ended on 31 March 2012- to the budget approved by council; it gives an overview of performance; it considers the implications for the new financial year; and defines the new directorate budgets.
- 2.2 The council manages its spending on services within a statutory framework and makes sure spending stays within cash limits:

- The cost of providing services day to day is paid for from government grant (including business rates), council tax and service charges. This is **revenue** spending.
- Investment in long-term assets such as roads and buildings is paid for through borrowing, external finance, receipts from the sale of council assets, and the revenue budget. This is the **capital** programme.

2.3 It also has a set of performance measures which have been tracked through the year. These are the key measures for the council that help us to determine whether we are meeting our priorities and improving the lives of the people of North Lincolnshire. This is our **Performance Framework**.

3. **OPTIONS FOR CONSIDERATION**

The Financial Position 2011/12

Revenue

- 3.1 Appendix 1 shows revenue spending by service; Appendix 2 explains the key features of the outturn position.
- 3.2 Net service spending was £118.2m, £1.2m or 1% below budget. This position includes allowances for the council management restructure and for the carry forward of earmarked funding for Building Schools for the Future and Broadband Delivery UK.
- 3.3 Other elements are shown separately to give a total cost picture:
- Spending on schools, funded from Dedicated Schools Grant and managed separately
 - The financing costs of the capital programme, and
 - The use made of the contingency fund.
- 3.4 The lower part of the appendix shows the use made of grants, council tax and reserves to fund the expenditure.

Capital

- 3.5 The programme of investment in council assets is substantial, with a range of projects to build and renew facilities; it also includes grants for community assets and home improvement. Larger schemes take more than one year to complete and the programme is kept under review during the year. Spending in 2011/12 was £57.4m, £6m less than budgeted. Appendix 3 provides the numbers by service; Appendix 4 explains the factors affecting the outturn position.
- 3.6 The main variances are on vehicles and major construction schemes and include;
- Building Schools for the Future £1.39m
 - Lakeside Primary School £1m, and
 - The fleet management programme £0.84m

Requests for scheme slippage of £6.35m have been received from services and for the pull forward of scheme funding of £0.66m from 2012-13.

- 3.7 To finance the capital programme in 2011/12 resources have been deployed in the following order (see Appendix 3):

- Government grant for individual schemes or programmes
- Capital receipts from the sale of council assets
- Internal borrowing
- Or in a small number of cases direct revenue funding

3.8 The use of internal cash balances instead of external borrowing, approved in the council's treasury strategy, was first adopted in 2008/09. It ensures that the council minimises the extent to which it uses external borrowing to finance capital investment. The council uses its cash flow surplus to fund spending. This reduces the council's exposure to uncertain money markets, and provides a value for money gain equivalent to the difference between borrowing costs and investment returns (up to 5%). Between 2008/09 and 2011/12 £62.6m of borrowing was deferred. The strategy will continue as long as it is prudent to do so and while cash reserves are sufficient.

Performance 2011/12 (appendix 5)

3.9 Appendix 5 identifies the performance summary for 2011-12. The key points of the report are that 76% of our key performance measures improved year-on-year and 86% of these measures were on target or were within tolerance. In the context of real term reductions of £11.8m in the budget compared to 2010/11 this is a very positive outcome.

Budget 2012/13

3.10 Cabinet on 24th January 2012 approved changes to the senior management structure and new arrangements for service delivery. The existing structure was reduced from six to three directorates, consisting of the People service, Places and Policy & Resources and was to take effect from 1st June 2012. It is now necessary for the capital and revenue budgets set by council in February 2012 to be realigned to the new structure. The proposed **revenue** changes are shown in appendix 6A. They include allocation of a range of savings and other items to directorates e.g. the senior management review, increased energy costs, etc

3.11 The realignment of the **capital** budget is shown along with the funding implications in summary at appendix 7A and by scheme in Appendix 7B. The programme includes virements approved by the Policy & Resources cabinet member since the start of the financial year and the proposed re-phasing of a net £5.7m of budget provision from 2011/12 to 2012/13. An additional sum of £0.125m is proposed for road repairs; and a further re-phasing of £3.854m primary and children's centre investment from 2012/13 to 2013/14.

3.12 Appendix 6B details requests from services for the carry forward of **revenue** budget savings from 2011-12 which are for cabinet to consider. This includes a proposal to spend an extra £0.5m on road, drainage and footpath repairs (and a further £0.125m capital in appendix 7A/7B). The £441k of earmarked carry forward commitments at paragraph 3.2 and Appendix 1 are already in the 2012/13 budget.

3.13 With regard to the robustness of the approved revenue budget for 2012/13 the in year position remains positive, and the approved budget envelope remains deliverable.

3.14 The Council approved in February 2012 savings proposals totalling £9.6m and tracks these through the year. This was made up of 105 proposals which are reviewed monthly as part of the monitoring process. Projections at period 2 suggest that;

- 93 proposals are on target to meet the savings
- 7 schemes have been partially achieved.
- 5 schemes are not currently projected to be achieved.
- At present it is projected that £8m of the target saving will be achieved.
- The savings proposals were projected to reduce post numbers by 184fte posts across the financial year. To date a reduction of 44fte posts have been actioned. These are categorised as; redeployment 9fte, 21fte redundancies (16fte voluntary) and 14fte vacancies.
- Where services have been unable to meet their savings commitments they are looking to cover shortfalls within their service budgets.

4. ANALYSIS OF OPTIONS

4.1 The outturn position on revenue, capital and performance are matters of fact and therefore there are no options to consider.

4.2 There are however choices about

- The treatment of revenue underspends
- The treatment of capital under and overspends
- The restatement of 2012/13 budgets for the new service management structure
- A revised set of performance indicators that will measure the *North Lincolnshire Strategy 2012-6* (addressed in a separate paper on this agenda)

Revenue Carry Forwards

4.3 There is a requirement to carry forward underspends on ring-fenced funding. This has been applied to funding raised through the special expense in Scunthorpe but not utilised in year and spending earmarked for the procurement of the Building Schools for the Future programme and for BDUK.

4.4 Requests to carry forward other service underspends of £1.545m are for cabinet to determine. These are shown at appendix 6B and allow for one-off spending on identified priorities. Taken together the bids exceed the carry forward by £0.323m, but are affordable in the context of the council's overall financial position should cabinet decide to approve all requests.

Capital spending

4.5 The re-phasing of the capital programme between 2011/12 and 2012/13 is necessary to allow schemes to progress to completion and to cover existing commitments. The additional transfer of £3.854m Primary and Children's Centre investment from 2012/13 to 2013/14 follows a successful bid through the government's Priority Schools Building Programme for six council schools (and one academy) in North Lincolnshire. The existing programme funding can now be redirected. A further £0.125m is proposed for road, drainage and footpath repairs.

Service Restructure

- 4.6 The required realignment of the revenue budget is set out in appendix 6A; and of the capital programme at appendix 7A and 7B. These changes are necessary to confirm financial accountability under the new structural arrangements.

Performance

- 4.7 Proposed performance measures for the *North Lincolnshire Strategy 2012-6* are addressed in separate paper on this agenda.

5. RESOURCE IMPLICATIONS (FINANCIAL, STAFFING, PROPERTY, IT)

- 5.1 Financial implications are covered in section 3 and 4.

6. OTHER IMPLICATIONS (STATUTORY, ENVIRONMENTAL, DIVERSITY, SECTION 17 - CRIME AND DISORDER, RISK AND OTHER)

- 6.1 The 2003 Local Government Act and associated regulations provide the statutory accounting framework.

7. OUTCOMES OF CONSULTATION

- 7.1 Service Directors have been consulted on proposals for budget carry forwards.

8. RECOMMENDATIONS

- 8.1 To note the revenue, capital and performance outturn for 2011/12 at Appendices 1 to 5
- 8.2 To approve the proposed revenue budgets at Appendix 6A and the addition of the agreed carry forward of funds from 2011/12.
- 8.3 To approve the revised capital programme at Appendix 7A and 7B

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Background Papers used in the preparation of this report - Nil

APPENDIX 1

Budget Outturn Statement 2011-12

	Approved Budget £000's	Actual £000's	Difference £000's	%
Adult Social Services	37,939	38,097	158	0.42%
Corporate & Community Services	10,565	10,490	-75	-0.71%
Corporate Budgets & Levies	6,680	6,222	-458	-6.86%
Finance Services	4,181	4,019	-162	-3.87%
Infrastructure Services	17,462	17,144	-318	-1.82%
Children & Young People's Services	26,026	25,665	-361	-1.39%
Neighbourhood & Environment	16,556	16,109	-447	-2.70%
Service Carry forward Commitments	0	441	441	0.00%
Net Service Expenditure	119,409	118,186	-1,223	-1.02%
Other Items				
Capital Financing	13,176	13,010	-166	-1.26%
Contingency Reserve	764	0	-764	
Schools Block -ISB	92,797	91,053	-1,744	-1.88%
Schools - Central & Early Years	12,856	11,376	-1,480	-11.51%
Dedicated Schools Grant & Other Grant Funding	-105,654	-105,654	0	0.00%
Total Cost	133,348	127,971	-5,377	-4.03%
Revenue Support Account	-330	1,771	2,101	
Schools Block -ISB	0	1,744	1,744	
Schools - Central & Early Years	0	1,480	1,480	
Scunthorpe Special Expenses Reserve	0	69	69	
Carry Forwards from 2010-11	-396	-394	2	
Reserve Transfers (to (+) From (-))	-726	4,670	5,396	
Total General Fund	132,622	132,641	19	
Formula Grant	-63,145	-63,145	0	
New Homes Bonus	-320	-320	0	
Collection Fund Surplus	-1,231	-1,231	0	
Council Tax Freeze Grant	-1,638	-1,657	-19	
Council Tax	-66,288	-66,288	0	
Total Financing	-132,622	-132,641	-19	
Balance at year end	0	0	0	

1. Net service spending

For the sixteenth consecutive year net service expenditure in 2011/12 is within budget. The net underspend is £1.2m or 1%. This is after making allowance for the costs of the council management restructure and for the carry forward of earmarked funding (see Appendix 1).

2. Service analysis

- a. *Adult services* (£156k, 0.4%) have, as planned, used specific grant and a combination of internal savings to meet additional costs of residential, home care and direct payments. The small overspend represents the service-related costs of the senior council management restructure.
- b. *Corporate and Community Services* (-£75k, -0.7%) have underspent because of increased income for legal services, reduced election costs and vacancy savings.
- c. The *Corporate Budgets and Levies* underspend (-£458k,-6.9%) is a combination of increased income from REIP and savings from vacant posts and external costs, in particular audit fees, insurance costs, the coroners service and Humberside Economic partnership
- d. The *Finance Services* underspend (-£162k,-3.9%) is largely due to vacancies
- e. *Infrastructure Services* (-£319k, -1.8%) need to transfer BSF spending of £231k into 2012/13; the balance of the saving is extra income in IT and traffic divisions and vacancy savings across the service.
- f. *Children and Young People's Services* (-£367k, -1.4%) have more than contained extra social care costs – residential, adoption and guardianships- through vacancy management and home to school transport savings; made up of contract savings, route rationalisation and additional Extended Rights to free transport grant.
- g. *Neighbourhood and Environment* (-£447k, -2.7%) have extra income from catering and cleaning, the crematorium, trading standards and environmental health; and savings on reduced overtime and vacancy management

particularly in Streetscene & Landscapes. These more than offset extra waste management costs and the service related management restructure costs

- h. *Carry forward commitments* (£441k) comprise earmarked funding for Building Schools for the Future and BDUK.

3. Other Items

- a. Contingency (-£764k) and capital financing costs (-£166k) are within budget. This is because no call was made on the contingency for redundancy costs and the statutory provision required to cover capital costs was lower.
- b. School funding is ring-fenced and any underspend carries forward into future years. Individual schools manage their own budgets and collectively set aside £1,520k in reserves. In addition schools moving to academy status have added a further £224k to reserves in settlement of deficit and surplus balances. Central services provided to schools by the council underspent by £1,480k. This includes a contingency element of £245k set aside for nursery placements and an additional £526k of DSG funding paid late in the financial year in settlement of an outstanding standards fund entitlement.

4. Sources of Finance

Appendix 1 shows how the total cost has been financed, through grant, council tax and reserves.

5. Carry forward

In line with established practice services have been invited to submit bids to carry forward savings into 2012/13. The provisional list is at appendix 6B and is for cabinet to determine.

APPENDIX 3

Capital Programme 2011-12

Planned programme	Budget	Actual	Difference	Rephasing	
	2011/12 £000's	2011/12 £000's	2011/12 £000's	%	£000's
Adults Social Care	44	0	-44	-100%	44
Children & Young Peoples Service	32,394	29,233	-3,162	-10%	3,150
Corporate & Communities	398	392	-6	-1%	53
Corporate Budgets & Levies	928	708	-220	-24%	220
Infrastructure Services	24,035	22,892	-1,143	-5%	1,167
Neighbourhood & Environment	5,642	4,210	-1,432	-25%	1,064
Total	63,440	57,434	-6,006	-9%	5,698

Funding Analysis

Grant Funding	35,496	33,853	-1,643	-5%	1,973
External Funding	334	240	-94	-28%	65
Property Trading Account	873	791	-82	-9%	110
Capital Receipts	2,515	2,176	-339	-13%	0
Internal Borrowing	24,069	19,987	-4,083	-17%	3,550
Revenue Funding	153	389	236	154%	0
Total	63,440	57,434	-6,006	-9%	5,698

Programme expenditure was **£57.4m** or 90.5% of the £63.4m approved budget.

There were combined overspends of £0.87m and underspends of £6.88m. This is largely an issue of the timing of expenditure, with some schemes progressing ahead of plan, and others needing to rephase spending into a later year.

The main programme variances

a. Children & Young Peoples Services (£3.16m , 9.76% underspent)

Under

- Formula Capital Funding Devolved to Schools (£0.24m); Funding is on a 3 year rolling programme basis and schools decide when to spend.
- Sure Start Children's Centre (£0.1m); Project expenditure at the Brigg centre was less than anticipated and can be reallocated.
- Building Schools for the future (£1.39m); Work at FTC (Invenio Academy) was delayed and has been rephased to 2012-13.
- Lakeside New Primary School (£1.03m); The new build programme has been rephased.
- Messingham Primary Consolidation (£0.32m); The project is complete and unspent programme grant funding can be redirected to other Primary & Children's Centre investment.

Over

- Primary Capital Programme (£0.16m); The programme of work is ahead of schedule.

b. Corporate Budget & Levies (£0.22m ,23% underspent)

- Worksmart (£0.22m); Work on desktop virtualisation was not progressed and expenditure was refocused on the Voice project, involving the integration of telephones & the internet.

c. Infrastructure (£1.33m ,5.55% Underspent)

Under

- Building and Property Enhancement (£0.25m and £0.13m); There was a delay in approval of the maintenance contract. Work will now be undertaken in 2012-13.
- NEP7 Reclamation Stage 1 & 2 (£0.11m); Due to programme delays expenditure will slip to 2012-13.
- Carbon Management (£0.28m); A later start than expected, needs to be rephased.
- Local Transport Plan (0.18m); Slippage was due to winter weather delays and a change in scheme priorities.
- Street Lighting (£0.19m); Programme on hold to allow trials of induction lighting.
- Brumby Demolition Work (£0.14m); Requires permission from the PCT.

Over

- Connect 2 Scunthorpe Ridgeway (£0.25m); programme accelerated and spending will be covered by Big Lottery Funding.
- The Pods (£0.1m); The final retention payment was more than anticipated.

d. Neighbourhood & Environment (£1.43m , 25.4% underspent)**Under**

- Home Assistance (£0.24m); Fewer grants awarded and not all approvals taken up in the year.
- Disabled Facilities Grants (£0.21m); Committed expenditure was not fully taken up by clients before the financial year end.
- Fleet Replacement Programme (£0.84m); Service transformation plans have reduced vehicle replacements in the year.
- Advanced Crosby (£0.17m); Demolition work will now take place in 2012-13.

North Lincolnshire Council Performance Scorecard: Outturn 2011-12

North Lincolnshire council is committed to improving its services and outcomes for the people of North Lincolnshire. We measure this improvement with a set of indicators which are linked to the council's priorities. This makes certain that we concentrate our resources on the things that matter to the people of North Lincolnshire.

This report details how we have performed in 2011-12 and identifies our key successes.

➤ Performance Summary 2011-12

- 86% of our key performance indicators performed above target or within tolerance
- 76% of our key performance indicators showed improvement from 2010-11
- 84% of our key actions are on track to be delivered within timescale
- Long-term Outcomes for Community Safety; Education; Environment; Housing & Transport have improved
- The council realised 92% of its planned financial efficiencies
- The council's revenue budget was underspent by £1.2m

➤ Key council successes during 2011-12:

- The PODS was short-listed for World Sports building of the year
- The North Lincolnshire Council Apprenticeship scheme was launched
- The Registrar Service was relocated to Civic Centre
- The council was awarded £10m growth fund to support business growth across North Lincolnshire
- The South Humber Gateway Marine Energy Park was awarded the country's largest enterprise zone
- The Council was awarded £2.4m from Broadband Delivery UK to develop superfast broadband across North Lincolnshire
- The Youth Offending Service Core Case inspection placed our service in the top 5% of services in the country
- The financial accounts for 2010-11 were given a clean bill of health by External Audit
- The Adult Social services commissioning team were short-listed for the Best Commissioner Award (Specialist Care)
- Adult Social services were ranked 2nd highest of 157 councils in a survey of users Experience of Care.
- The Personal Assistant finder was launched on the council's website
- The Integrated Health & Social Care locality model with NHS providers and commissioners was agreed
- Local Providers of Physical Disability residential care secured a housing provider to develop new local services
- A positive judgement was given on council's Value for Money arrangements in the 2010-11 external audit report
- A Treasury report to Council shows the successful return of funds likely from Icelandic banks

➤ **Key council successes during 2011-12 (Continued):**

- Implementation of Shared service arrangement for Local Taxation & Benefits with North-East Lincolnshire
- North Lincolnshire Council won two awards at the South Yorkshire and Humber Building Excellence Awards
- Joint winner with C R Parrott Consultants Ltd in the category for Best Partnership with a Local Authority
- Educational achievement of looked after children at key stage 4 was nearly three times better than the English national average
- Initial & Core assessments for children's social care were both well above national performance
- Collaborative project between Adult learning and North Lindsey college to develop joint adult learning provision
- The council launched its new website
- The Baths Hall entertainment centre was opened in November 2011
- We achieved the Royal Society for the Prevention of Accident Award (Health & Safety) for 12th consecutive year
- The council supported development of major investments, including £600m Drax biomass plant and Wren kitchens
- The Refuse Collection service were again runners up in the APSE Best Performer category
- 125 additional affordable homes are to be delivered by 2015 as a result of collaborative work
- The council won 'best local recycling initiative' category in the 2011 Awards for Excellence scheme run by Letsrecycle.com
- The council were awarded two Green Flag awards for Kingsway Gardens and Woodlands Crematorium

➤ **Key performance indicators: Outturn Findings**

- All crime reduction targets met and crime in 2011-12 was recorded at the lowest levels ever in North Lincolnshire
- The number of people killed or seriously injured on North Lincolnshire roads fell to its lowest level ever recorded
- The council's average number of days lost to sickness absence fell to its lowest level of 8.5 days
- Percentage of young people who were not in Education, Employment or training fell to 5.8% in 2011-12
- The percentage of Minor Planning Application which we processed within 8 weeks rose to 83.5%
- All of our looked after children and child protection cases were reviewed within timescale
- The number of people accepted as homeless has significantly reduced
- The council's procurement secured savings of £1.75m
- There were no delayed Hospital Discharges attributable to Adult Social Services

Appendix 6A

Approved Structure 2012-13

2012/13
£000's

Service

Adult Social Services	36,253
Capital Financing	13,466
Children & Young People's Services	25,305
Contingency	2,808
Corporate Budgets & Levies	5,835
Corporate & Community Services	10,181
Finance Services	3,959
Infrastructure Services	16,585
Neighbourhood & Environment	15,523
Total Services	129,914

Use of Reserves -955

Total Net Budget **128,959**

Realigned Structure 2012-13

PEOPLE SERVICES

School Improvement	3,354
Commissioning & Localities	6,001
Specialist Services	15,713
Adult Services	35,977
Total People services	61,045

PLACES

Customer Services	5,703
Community Services	20,180
Technical and Environmental Services	5,230
Planning & Regeneration	4,475
Total Places	35,588

POLICY & RESOURCES

Human Resources	1,995
Legal Services	3,398
Financial Services	3,823
Business Support	3,762
Total Policy & Resources	12,978

CENTRAL BUDGETS

Corporate Budgets & Levies	4,594
Capital Financing	13,674
Contingency	2,476
Use of Reserves	-1,396
	19,348

Total Net Budget **128,959**

Revenue requests for Carry Forwards

Service Request	Under Spend £000's	Forward carry £000's	Requested £000's
Corporate & Community Services	-75		
Corporate Budgets & Levies	-458		
Backfill costs for spatial planning staff		60	
			60
Finance Services	-162		
income management		15	
Invoice Scanning		60	
Replacement Scanner LTB		20	
Replacement postal folding and inserting machine LTB		13	
			108
Infrastructure Services	-318		
Adverse Weather budget to fund specific programmes in relation to Parish councils etc		80	
Highways Maintenance		500	
Brigg Heritage Support Post		11	
			591
Children & Young People's Services	-361		
School intervention work required following the changes to the OFSTED inspection framework		100	
Youth Service IT System		75	
3 FTE Community Outreach Workers - fixed term for 6 months		39	
			214
Neighbourhood & Environment	-447		
Promotion of healthy living within Crosby		5	
Waste Round Optimisation: The cost of public consultation designed to inform and minimise reaction to proposed changes to bin collection days.		150	
Removal of leachate from Belton Landfill site		30	
Street Cleaning: Beat & mobile sweepers to cover hot spots for flytipping, graffiti, dog and litter bin emptying		200	
<i>Investment in catering facilities</i>			
Investment in facilities at Huntcliff & Axholme academy		25	
New equipment investment to increase numbers of meals served at all catering establishments		112	
Investment in Laptops and I.T points within kitchens to allow utilisation of e-procurement and e-dinner money developments, (66 sites currently have no I.T access)		50	
			572
Adult Social Services	158		
Sub-Total	-1,663		1,545
Service Carry forward Commitments	441		
Total	-1,222		1,545

Capital Programme 2012-16

Planned programme	2012/13 £000's	2013/14 £000's	2014/15 £000's	2015/16 £000's
People Service	27,203	23,269	10,098	5,882
Policy & Resources	450	185	50	50
Place Service	24,227	12,027	10,877	10,270
Total	51,880	35,481	21,025	16,202

Funding Analysis

Grant Funding	32,281	25,152	9,322	9,316
External Funding	75	0	0	0
Property Trading Account	807	0	0	0
Capital Receipts	1,965	1,919	1,873	1,873
Internal Borrowing	16,556	8,210	9,680	4,869
Revenue Funding	197	200	150	144
Total	51,880	35,481	21,025	16,202

Capital Programme 2011-16

Schemes	Budget	Actual	Difference	Programme Rephasing to (+) from (-) 2012-13 £000's	Budget	Budget	Budget	Budget
	2011/12 £000's	2011/12 £000's	2011/12 £000's		2012/13 £000's	2013/14 £000's	2014/15 £000's	2015/16 £000's
People Service Capital Programme								
Rolling Programme								
Formula Capital Devolved To Schools	1565	1326	-239	239	1,139	520	502	502
Access In Schools	85	58	-27	27	142	100	100	100
Total Rolling Programme	1,650	1384	-266	266	1,281	620	602	602
2011-12 and Earlier Starts								
Improving the Care Home Environment	14	0	-14	14	14	0	0	0
Extended Schools	3	3	0	0	0	0	0	0
Children's Homes Refurbishment	31	10	-21	0	0	0	0	0
Specialist Schools Programme	0	1	1	0	0	0	0	0
Aiming High Disabled Children	0	0	0	0	0	0	0	0
Education Development Centre Boiler & Security	50	47	-3	0	0	0	0	0
CareFirst Developments	30	0	-30	30	114	0	0	0
Care First Computer System	130	62	-68	68	68	0	0	0
Building Schools for the Future - Construction	19309	17922	-1387	1387	16,479	13,190	5,211	0
School Kitchens	217	123	-94	94	94	0	0	0
Oakfield Primary Amalgamation	63	-12	-75	75	75	0	0	0
Lakeside New Primary	2026	1023	-1003	1003	2,264	350	0	0
Messingham Primary Consolidation	982	666	-316	316	338	0	0	0
Primary Capital Programme	4788	4947	160	-160	840	0	0	0
School Kitchens, equipment & facilities	399	359	-40	40	40	0	0	0
14-19 Diploma in Rural Areas	40	29	-11	11	11	0	0	0
Sure Start Children's Centres	96	-5	-101	101	101	0	0	0
Primary & Children's Centre Investment	2180	2247	67	-67	1,933	7,004	3,080	3,280
Schools Temporary Building Replacement	377	387	10	0	233	205	205	0
St Bedes Playing Field	26	25	-1	1	1	0	0	0
Short Breaks for Disabled Children	28	0	-28	28	109	0	0	0
Total 2011-12 and Earlier Starts	30,788	27836	-2952	2941	22,713	20,749	8,496	3,280
2012-13 Starts								
Lilacs Refurbishment	0	0	0	0	1,323	0	0	0
Childrens Campus	0	13	13	-13	587	600	0	0
School Buildings	0	0	0	0	1,000	1,000	1,000	2,000
Schools Temporary Buildings	0	0	0	0	300	300	0	0
Total 2012-13 Starts	0	13	13	-13	3,210	1,900	1,000	2,000
Total People Services Capital Programme	32,438	29233	-3205	3194	27,203	23,269	10,098	5,882
Policy & Resources Capital Programme								
Rolling Programme								
Capitalised IT Staff Costs	100	100	0	0	50	50	50	50
Total Rolling Programme	100	100	0	0	50	50	50	50
2011-12 and Earlier Starts								
Government Connect	48	34	-14	14	14	0	0	0
Worksmart	928	708	-220	220	380	135	0	0
Website replacement	100	80	-20	5	5	0	0	0
Total 2011-12 and Earlier Starts	1,076	822	-254	240	400	135	0	0
Total Policy & Resources Capital Programme	1,176	922	-254	240	450	185	50	50
Place Service Capital Programme								
Rolling Programme								
Home Assistance (formerly Renovation Grants)	684	444	-240	240	1,059	819	1,019	1,019
Disabled Facilities Grants	1491	1279	-212	212	1,360	1,148	1,148	1,148
Fleet Replacement Programme	1079	240	-839	383	1,522	990	1,000	1,000
Waste Infrastructure	116	121	5	-5	111	116	116	116
Coumunity Capital Grants	150	150	0	0	50	50	50	50
Design Preliminaries	203	202	0	0	200	200	200	200
Minor Works Capital	72	72	0	0	50	50	50	50
Building Enhancement	270	20	-250	250	500	250	250	250
Capitalised Property Enhancement	140	15	-125	125	250	125	125	125
Office Accommodation Schemes	25	17	-7	0	10	50	50	50
Drainage & Flood Defence	400	400	0	0	400	400	400	400
Leisure Equipment, purchase not lease	100	45	-55	55	155	100	100	100
Local Transport Plan	5581	5399	-183	183	5,206	5,159	5,359	4,859
Safety Camera Partnership	0	0	0	0	12	1	1	0
Street Lighting	655	461	-194	194	694	500	500	500
Countryside Rights of way	75	101	26	-26	24	50	50	50
Total Rolling Programme	11,041	8966	-2075	1611	11,603	10,008	10,418	9,917

Schemes	Budget	Actual	Difference	Programme Rephasing to (+) from (-) 2012-13 £000's	Budget	Budget	Budget	Budget
	2011/12 £000's	2011/12 £000's	2011/12 £000's		2012/13 £000's	2013/14 £000's	2014/15 £000's	2015/16 £000's
Property Trading Account Developments								
Grange Lane Nursery	86	101	15	0	40	0	0	0
Crowle Moor	0	0	0	0	30	0	0	0
NEP Plot 12	0	0	0	0	82	0	0	0
NEP Plot 25	0	0	0	0	267	0	0	0
Market Minor Works	86	98	12	0	158	0	0	0
NEP7 Reclamation (Stage 1 & 2)	701	591	-110	110	110	0	0	0
Total Property Trading Account	873	791	-82	110	687	0	0	0
2011-12 and Earlier Starts								
Winterton Community Hub	117	107	-9	9	17	0	0	0
Hazard House	70	70	0	0	0	0	0	0
Libraries Self-Service	11	9	-2	0	0	0	0	0
Lpsa2 Reward	0	22	22	0	0	0	0	0
Satellite Radio Frequency Identification (Lpsa2)	0	42	42	0	0	0	0	0
Urban Renaissance Capital	0	-3	-3	0	0	0	0	0
Rural Renaissance	0	-7	-7	0	0	0	0	0
Scunthorpe Leisure Centre Demolition	164	166	2	0	0	0	0	0
South Humber Bank Heritage project	74	74	0	0	0	0	0	0
Vehicle Wash Normanby Hall	60	53	-7	0	0	0	0	0
Homelessness Initiatives	7	9	2	0	0	0	0	0
Household Recycling Centre Improvements	9	12	3	0	0	0	0	0
Young Peoples Housing	109	161	52	0	0	0	0	0
Relocation of Station Road Depot	713	713	0	0	0	0	0	0
Refurbishment of Cottage Beck Road Depot	0	13	13	0	0	0	0	0
Depot Rationalisation	0	19	19	0	0	0	0	0
Wave 2 Playbuilder project	24	24	0	0	0	0	0	0
Grange Lane North Depot Resurfacing	43	43	0	0	0	0	0	0
Parkwood play Area	44	45	0	0	0	0	0	0
A15 North Resurfacing Phase 2	0	0	0	0	0	0	0	0
Belton Flood Relief Scheme	0	0	0	0	0	0	0	0
Plowright Bar Refurbishment	0	0	0	0	0	0	0	0
Manifold Road Showman & Travellers Site	291	251	-39	39	280	0	0	0
Advance Crosby	666	495	-171	171	171	0	0	0
Install Fuel Tanks Kendale Rd	94	56	-38	38	38	0	0	0
Waste Containers and Storage	9	9	0	0	60	0	0	0
Super Hostel	10	10	0	0	218	0	0	0
Mercury Filtration Plant at Woodlands Crematorium	245	259	14	-14	833	0	0	0
Regional Housing Home Appreciation Loan	7	7	0	0	77	0	0	0
Normanby Hall Access	4	0	-4	4	4	0	0	0
Baysgarth Pool Redevelopment	8	1	-6	6	6	0	0	0
The Pods	4150	4256	106	-106	878	0	0	0
Baths Hall	7300	7212	-88	88	413	0	0	0
20-21 Improved Storage	0	0	0	0	5	0	0	0
Connect 2 Scunthorpe Ridgeway	1139	1388	249	-249	809	0	0	0
Burnham Beck Improvement Sch	0	-3	-3	3	3	0	0	0
Carbon management	563	285	-278	278	724	141	108	103
Barrow Flood Alleviation Scheme	269	286	17	0	427	0	0	0
Relocation of Brigg Library & Local Link	100	46	-54	54	254	0	0	0
Crowle Market Place Phase 2	0	0	0	0	850	300	0	0
20 mph zones outside of Schools	75	57	-18	18	118	0	0	0
South Leys	45	44	-1	0	271	0	0	0
Renewable Heating	0	2	2	0	700	0	0	0
Carlton Street Multi-Storey Car Park	790	749	-41	41	41	0	0	0
Brumby Demolition Work	149	7	-141	141	141	0	0	0
Potholes	555	518	-37	37	37	0	0	0
Total 2011-12 and Earlier Starts	17,912	17508	-404	558	7,375	441	108	103
2012-13 Starts								
Broughton Library	0	15	15	-15	185	0	0	0
Winterton Hub	0	0	0	0	150	0	0	0
Custodians Bungalow	0	0	0	0	120	0	0	0
Household RC Improvement	0	0	0	0	450	450	0	0
Teeing Ground Normanby Hall Golf Club	0	0	0	0	100	0	0	0
Foxhills Beck Bank Reinstatement	0	0	0	0	40	0	0	0
Bottesford Beck Pond & Access	0	0	0	0	190	0	0	0
Parishes car park	0	0	0	0	250	120	0	0
Demolition of surplus buildings	0	0	0	0	397	0	0	0
Community Development	0	0	0	0	250	250	250	250
Heritage Centre Angel Phase 1	0	0	0	0	70	0	0	0
Regional Growth Fund	0	0	0	0	2,205	0	0	0
Highways Maintenance	0	0	0	0	125	0	0	0
Central Community Centre Toilet Refurbishment	0	0	0	0	30	0	0	0

Schemes	Budget	Actual	Difference	Programme Rephasing to (+) from (-) 2012-13 £000's	Budget	Budget	Budget	Budget
	2011/12 £000's	2011/12 £000's	2011/12 £000's		2012/13 £000's	2013/14 £000's	2014/15 £000's	2015/16 £000's
Total 2012-13 Starts	0	15	15	-15	4,562	820	250	250
2013-14 Starts								
Epworth LC Fitness Centre	0	0	0	0	0	35	0	0
Normanby Stables Refurbishment	0	0	0	0	0	440	0	0
Ancholme LC Reception	0	0	0	0	0	199	0	0
Epworth LC Changing Facilities	0	0	0	0	0	84	0	0
Total 2013-14 Starts	0	0	0	0	0	758	0	0
2014-15 Starts								
Winterton Community Hall	0	0	0	0	0	0	100	0
Total 2014-15 Starts	0	0	0	0	0	0	100	0
Total Places Service Capital Programme	29,826	27280	-2546	2264	24,227	12,027	10,877	10,270
Total Capital Programme	63,440	57434	-6006	5698	51,880	35,481	21,025	16,202