FEEDBACK ON THE EXPRESSION OF INTEREST BID TO BE A PIONEER FOR HEALTH AND SOCIAL CARE INTEGRATION AND NEXT STEPS

1. OBJECT AND KEY POINTS IN THIS REPORT

1.1 To inform the Health and Wellbeing Board of the outcomes of the Expression of Interest to become a pioneer for Health and Social Care Integration and to ask that the Board acknowledge the feedback from the national panel; and

1.2 To request that the Health and Wellbeing Board supports local action to include Primary Care in our future working; and

1.3 To request that the Health and Wellbeing Board continues to prioritise local work towards whole system integration to ensure the Board fulfils its statutory function and ensures we are best placed to maximise the opportunities of the Integration Transformation Fund and in particular the Payment by Results.

2. BACKGROUND INFORMATION

2.1 Partners across North Lincolnshire developed an Expression of Interest (EoI) to become a Pioneer for Health and Social Care Integration. The expression was predicated on:

- a whole system approach that would see integration at every level of service i.e. universal, targeted and specialist services.
- integration to be a feature of provision across all life stages from maternity to end of life
- transformation of services to result in improved outcomes for all service users.

2.2 The expectations of the impact on the health and wellbeing outcomes for the people of North Lincolnshire of a successful pioneer initiative were identified as:

- more people will remain in their local communities
- fewer people will need to use specialist services in other areas.
- service users will experience high quality provision
- service users will be directly involved in their assessment and planned interventions
• service users will be actively involved in setting outcomes for their needs to be met
• commissioners will maximise the resources available for the commissioning of services.

2.3 The Health and Wellbeing Board (HWB) endorsed the EoI to be submitted to the Department of Health to become a Pioneer for Health and Social Care Integration at the meeting on 14 June 2013.

2.4 Among the reasons the HWB supported the submission of the EoI was the recognition that:
• One of the statutory core functions of the HWB is to encourage closer integrated delivery of services to improve outcomes for local people. This is closely linked to the need to identify ways of delivering sustainable services in the context of more challenging financial resources.
• The premise is that with closer integration there will be greater efficiency, reduced duplication improved outcomes for service users coupled with better service user experience and better value for money
• The government has a stated expectation that health and social care services will be integrated before the end of the current decade.

2.5 More recently the government has published a Statement on the health and social care Integration Transformation Fund (ITF). Whilst primarily being concerned about funding arrangements between local health and social care commissioners the guidance is explicit that the funding is to be used to secure the provision of the right care, in the right place at the right time and will build on the work that CCGs and LAs are doing together including the integrated care pioneers initiative.

2.6 The ITF includes a substantial tranche of funding which is linked to Payment by Results (PbR). Although the criteria have not yet been published it is likely that the impacts identified above will be key to delivering the required elements for the PbR.

3. OPTIONS FOR CONSIDERATION

3.1 The Department of Health has announced the shortlist of Pioneers. North Lincolnshire has not been included on the list.

3.2 The feedback from the Department of Health on our EoI is set out below:

“This Panel considered this to be a good application with vision and a number of interesting suggestions. The Panel noted the track record in integrated commissioning and the development of joint posts to support whole systems change and facilitate social care engagement. However, the application could have benefited from more evidence of previous work in integration, details of how service improvement would be delivered and what full capacity there was to deliver this would have been beneficial. There was also reference to social care and secondary care but less of a focus on primary care which mitigated against full whole systems change.”
3.3 This feedback indicates there is strength in our expression which was signed off by all members of the Health and Wellbeing Board. We need to build on this commitment and sustain the momentum taking time to consider how to more effectively engage with Primary Care so that a whole system approach can be fostered locally and our ambitions for transformation can be achieved.

3.4 We have registered with NHS Improving Quality (NHSIQ), which is hosting the Integration Care and Support Exchange (ICASE) so that we can learn from and benefit from their work with the Pioneers. The Department of Health has commissioned ICASE to produce a toolkit to support business planning and delivery locally to support change at pace and at scale.

4. **ANALYSIS OF OPTIONS**

4.1 We need to agree that to fulfil our statutory responsibilities and to maximise the PbR of the ITF we need to continue to prioritise our integrated working together linked to the three priorities of our pioneer EoI.

4.2 We need to address the areas for development identified in the feedback from the panel and the action plans for each of the priorities need to consider the interface implications with Primary care.

5. **RESOURCE IMPLICATIONS (FINANCIAL, STAFFING, PROPERTY, IT)**

5.1 There are no resource implications directly arising from this report but as integrated working action plans are developed there may be resource implications identified.

5.2 The premise is that with closer integration there will be greater efficiency, reduced duplication improved outcomes for service users coupled with better service user experience and better value for money.

6. **OUTCOMES OF INTEGRATED IMPACT ASSESSMENT (IF APPLICABLE)**

6.1 The purpose of this report is to set out a course of action that will deliver the right care in the right place at the right time for our local service users. As proposals for change and transformation are developed it will be necessary for these to be subject to an Integrated Impact Assessment so that all citizens’ needs are fully considered and necessary adjustments made.

6.2 Successful integration will result in:

- more people will remain in their local communities
- fewer people will need to use specialist services in other areas.
- service users will experience high quality provision
- service users will be directly involved in their assessment and planned interventions
- service users will be actively involved in setting outcomes for their needs to be met
- commissioners will maximise the resources available for the commissioning of services.
7. OUTCOMES OF CONSULTATION AND CONFLICTS OF INTERESTS DECLARED

7.1 The original EoI was developed in consultation with the full membership of the HWB. The IWP is being consulted on recommendations to be made to the HWB about the proposed next steps.

8. RECOMMENDATIONS

The Health and Wellbeing Board:

- acknowledges the outcomes of the EoI and the feedback from the national panel
- supports local action to include Primary Care in our future working
- continues to prioritise local work towards whole system integration to ensure they fulfil their statutory function and to ensure they are best placed to maximise the opportunities of the ITF and in particular the PbR; and

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Date: September 2013

Background Papers used in the preparation of this report: IWP report