

**NORTH LINCOLNSHIRE COUNCIL**

**POLICY & RESOURCES CABINET MEMBER**

**MARKET POSITION STATEMENT 2014/15**

**1. OBJECT AND KEY POINTS IN THIS REPORT**

- 1.1 To provide an updated Market Position Statement for 2014/15.
- 1.2 The key points are:
  - The council's corporate Commissioning and Procurement Plan has been updated and enhanced in consultation with directorates for 2014/15. This information forms the basis of the Market Position Statement (MPS).
  - The Community Right to Challenge provision of the Localism Act enables 'relevant bodies' to express an interest in running local authority services. The MPS enables organisations to identify potential opportunities available to them.
  - The MPS is an important enabler for achieving our "One Council" vision and "Putting our Customer First" Strategy. It also supports our economic development objectives for local businesses and SMEs and transparency arrangements.

**2. BACKGROUND INFORMATION**

- 2.1 The Localism Act came into force on 15 November 2011. Among its many provisions the Act provided new powers for local communities. One specific and key provision is the "Community Right to Challenge" (CRTC). The provision came into force on 27 June 2012.
- 2.2 The Act provides 'relevant bodies' with the right to challenge the running of local authority services where they believe they could do this differently or better. Relevant bodies' include voluntary and community organisations, charitable organisations, parish councils or a group of two or more council employees.
- 2.3 The council has put in place appropriate procedures, policies and processes to assist bodies in completing their expressions of interest.
- 2.4 The agreed CRTC process and timescales were formally incorporated in the council's constitution through the update to Contract Procedure Rules in June 2012.
- 2.5 The Market Position Statement (appendix A) is a key document developed to support the CRTC process. The document has been produced in consultation with services across the council.

- 2.6 The purpose of the document is to set out the council's indicative commissioning and procurement programme for the financial year 2014-15. The MPS is published on the council's website with copies made available to relevant interested parties such as Voluntary Action North Lincolnshire.
- 2.7 Its purpose is to enable current and future providers to understand and identify potential opportunities, which they are then able to express an interest in should they wish, through the CRTC or other procurement and commissioning process.
- 2.8 For 2014/15 the Commissioning and Procurement Plan has been enhanced with the inclusion of projects mapped against council's priorities from the strategic plan with project specific outcomes shown.
- 2.9 The Market Position Statement is presented as three key sections:
- **Service Specific Commissioning Projects:**  
This sets out a range of service specific commissioning projects
  - **Procurement Projects:**  
A list of indicative procurement opportunities identified by services through both new procurement following commissioning activity or contract renewals.

### 3. **OPTIONS FOR CONSIDERATION**

- 3.1 **Option 1** – Publish the Market Position Statement
- 3.2 **Option 2** – Do not publish a Market Position Statement

### 4. **ANALYSIS OF OPTIONS**

- 4.1 **Option 1** – Publishing the Market Position Statement will enable 'relevant bodies' to express an interest in running a local authority service in line with council specified timescales. The MPS is also an important enabler for achieving our "One Council" vision and "Putting our Customer First" Strategy. It also supports our economic development objectives for local businesses and SME's, and our transparency arrangements.
- 4.2 **Option 2** – The benefits outlined in option 1 would not be realised.

### 5. **RESOURCE IMPLICATIONS (FINANCIAL, STAFFING, PROPERTY, IT)**

- 5.1 Financial  
None

## 5.2 Staffing

As stated in the main body of the report, the use of a Market Position Statement will enable the council to more effectively manage and resource key projects and expressions of interest arising under the Community Right to Challenge.

## 5.3 Property & IT

None

## 6. OUTCOMES OF INTEGRATED IMPACT ASSESSMENT (IF APPLICABLE)

6.1 IIAs are completed for all appropriate commissioning and procurement projects

## 7. OUTCOMES OF CONSULTATION AND CONFLICTS OF INTEREST DECLARED

7.1 Services have been engaged in the collation of the MPS 2014/15 and have agreed it through the council-wide Strategic Commissioning and Procurement group.

## 8. RECOMMENDATIONS

8.1 That the 2014/15 Market Position Statement is approved.

### DIRECTOR OF POLICY & RESOURCES

Civic Centre  
Ashby Road  
SCUNTHORPE  
North Lincolnshire  
DN16 1AB

Author: Nigel Manders  
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**Background Papers used in the preparation of this report:**  
MPS 2014/15



**1** COUNCIL  
Putting our  
CUSTOMERS **1ST**

# North Lincolnshire Council Market Position Statement 2014 - 2015

## 1. Introduction

The purpose of the Market Position Statement is to set out North Lincolnshire Council's indicative commissioning activities planned for 2014-2015 to enable current and future providers to understand and identify potential opportunities. Providers are encouraged to use this intelligence to develop new and innovative services, ultimately contributing to the development of a diverse market and better outcomes for local people.

To meet current challenges, we must increasingly develop new and innovative ways of providing our services. We will continue working with new and existing partners, commissioning agencies, service providers, voluntary and community groups and service users and carers to unite in a collaborative, customer focused and cost effective approach to commissioning.

Further to this, the Localism Act introduced the principle of the "community right to challenge" which provides new and extended powers and opportunities for voluntary and community groups, parish councils and local authority employees the right to express an interest in taking over the running of a local authority service. This document, in setting out our current and future commissioning plans, will also form the basis of the activities for which expressions of interest can be submitted, along with associated timescales.

## 2. The Council's Priorities

This Market Position Statement is an important enabler for achieving our 'One Council' vision and 'Putting our Customers First' strategy.



The vision for the council is to be a dynamic, high performing, customer focused council giving the best possible value for money and changing outcomes for all people living and working in the area. This vision is underpinned by 4 priorities.

- **Excellence in Customer Service**
  - ✓ Provide high quality customer focused services
  - ✓ Respond in a timely manner to customer requirements
  - ✓ Listen to our customers and provide them with value for money
  
- **Provide Value for Taxpayers Money**
  - ✓ Spend on priority services providing value for money and keep our council tax as low as possible
  - ✓ Manage our finances and balance our budget
  - ✓ Increase revenue through commercial activity to ensure services remain viable, effective and value for money

- **Make our Communities Safer & Stronger**
  - ✓ Increasing skills and improving education outcomes
  - ✓ Ensure everyone in North Lincolnshire feels safe and are safe in their home and are protected in their community
  - ✓ Protecting the most vulnerable
  - ✓ Improving health and well being
  
- **Regenerate our area and increase prosperity**
  - ✓ Increasing economic growth
  - ✓ Growing North Lincolnshire
  - ✓ Provide a high quality transport infrastructure for individuals and businesses
  - ✓ Increasing Prosperity

### 3. **One Council Commissioning**

This Market Position Statement is underpinned by a co-ordinated 'One-council' approach to commissioning. In order to commission strategically and to secure transformational step improvement in our services we have established a programme based approach, to co-ordinating, standardising and joining up the operational processes for commissioning, a **Programme Gateway** model, that will:-

- Ensure all services through commissioning are working towards our shared vision, stated values and priorities
- Improve alignment of activity with key strategies
- Optimise commissioning and other resources and capacity and align with the design principles for the recent council structure
- Maximise the social return on investment made by the council through the full cycle of commissioning
- Provide a clear method of engagement of citizens that will be used to inform the commissioning process to comply with requirements of the NHS constitution and regulated service inspection arrangements
- Enable better informed commissioning
- Secure outcomes within a substantially reduced financial settlement

#### **Our criteria for commissioning services are:**

**Involves the right people;** We will give greater focus to how communities and providers can be engaged with the commissioning process and priority setting in a consistent way, making use of input, skills and capabilities.

**Centred on people;** Putting people and communities at the heart of the process, ensuring they are engaged in the design and delivery of services. Encouraging and enabling residents to share information and intelligence on their experience of services, makes sure that what we deliver matters most to our citizens and businesses.

**Commissioning for quality and choice;** We encourage diversity and quality in provision of services, promoting the efficient and effective operation of a market in services for meeting care and support needs, ensuring people have a variety of providers and of high quality services to choose from.

**Commissioning for outcomes:** Commissioning for outcomes means putting in place a set of arrangements whereby a service is defined and paid for on the basis of a set of agreed outcomes. It means shifting the basis on which services are purchased and resources allocated from service provision for pre-defined needs to what is needed to ensure that the outcomes to meet need are met thus giving greater flexibility, choice and control.

**Collaborative;** We will work collaboratively. Developing relationships between partners, other council services, commissioning agencies, service providers, communities and service users, based on understanding and trust.

**Innovative;** We will be open minded about methods for achieving savings before moving to the tender process. For example; alternative providers, local authority trading companies, support for the Voluntary Sector or shared services. The council will also look towards more innovative funding models such as social return on investment and payment by results.

**Sustainable;** We will focus on quality and value for money, so that more can continually be achieved with the resources we have available, in a way that is socially, financially and environmentally sustainable and does not compromise future budgets. It is important though to ensure that good design is considered as it is important to have quality and value but the product should be appropriate for its location and purpose and should not compromise cultural and heritage aspects of the area in order to conserve local distinctiveness and character.

**Affordable;** Supports the council through more economic, efficient and customer focused services.

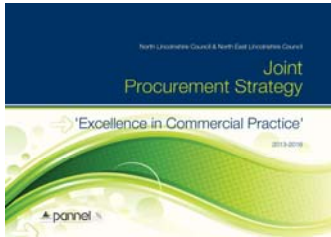
**Challenging;** Incorporating mechanisms to provide constructive challenge to commissioning partners over the best delivery models and being transparent with providers and delivery agents about the cost and performance of public services.

**Continuous and planned;** Owing to ever increasing pressures on our resources, commissioning must become a core part of how we plan, manage, deliver and evaluate our public services. This activity will be undertaken each year as part of business and outcome delivery planning cycles. This allows us to gather intelligence about users and constantly evaluate and measure how we are doing in serving the people of North Lincolnshire.

**Aligned activity;** This would include redefining risk categorisations to broaden the diversity of available providers and further support the development of the local market. Contracts should be smarter and more flexible and should capitalise more on opportunities to value test and renegotiate where specified outcomes are failing to be delivered.

**Provider neutral;** There will be no bias towards any particular delivery option. Focus will be on local need and the best pathways to deliver that need. Options will be considered based on their ability to deliver the required outcomes but will need to consider any implications identified through the Social Value Toolkit.

#### 4. Joint Procurement Strategy 2013-16



North Lincolnshire Council and North East Lincolnshire Council jointly spend £215 million every year on the supplies, services and works needed to deliver quality services to local people. How well we procure our requirements has a critical impact on our performance and the value for money we provide.

In 2006 both councils established a procurement shared service (PANNEL) Procurement Alliance North and North East Lincolnshire. PANNEL remains a key enabler for delivering efficient and effective procurement performance across both councils.

This Joint Corporate Procurement Strategy sets out the direction which will help to ensure that together our procurement continues to deliver excellent value and supports the attainment of both councils' transformational plans. The strategy consists of five themes:

- Cost Reduction and Value for Money
- Economic Growth
- Strong and Effective Governance
- Improved Sustainability
- Commercial Development

The plans detailed in the appendices attached to this Market Position Statement relate to North Lincolnshire Council only.

#### 5. Community Right to Challenge

Developments at national level such as the Community Right to Challenge support the need for an increased shift towards a commissioning based approach to service delivery.

The Community Right to Challenge forms an important part of the Government's plans, opening the door to a transformation in the way that local public services are run. It will give community and voluntary sector groups, as well as parish councils and council employees, new powers to challenge and take over a local service.

This could include running children's centres, social care services and even improving local transport links. Under the new law, councils must respond to this challenge and consider the positive impact the proposal could have on the community. Most services are covered but any exceptions are identified in section 2 of the statutory guidance which can be found on the government website <https://www.gov.uk/>

If the proposal is turned down the council must publish the reasons for this. This new right is intended by the Government to put voluntary and charity groups on the front foot when it comes to running public services and has the potential to open up new revenue for them.

This document, in setting out our current and future commissioning plans, will also form the basis of the activities for which expressions of interest are sought and the associated timescales for submission.



## Community Right to Challenge – Guidance:

For further information and guidance on Community Right to Challenge, please visit [www.northlincs.gov.uk/CommunityRightToChallenge](http://www.northlincs.gov.uk/CommunityRightToChallenge)

## Contracts Register:

To find out which services are currently under contract, please click [HERE](#) to view the council's contract register.

## 6. About North Lincolnshire

North Lincolnshire sits south of the Humber estuary where the Lincolnshire Wolds meet the farms of the Ancholme Valley and Isle of Axholme. The population of North Lincolnshire is 168,372 and is growing. Between 2002 and 2012 the resident population grew by 9.2%.



Scunthorpe is the main centre for jobs, shopping and colleges. Steel and manufacturing still dominate the local economy although chemicals and logistics have been growth areas. North Lincolnshire's prime estuarial location offers major opportunities to develop trade links provided by the existing ports of Killingholme and Immingham. The ports and wharves handle over a quarter of imports and exports to and from the UK.

The ports are complemented by two International airports – Humberside Airport within North Lincolnshire, and Doncaster Robin Hood, a few miles from the boundary. The area's motorway, road and rail connections provide an important network of arteries which connect North Lincolnshire with the rest of the country. Service industries including tourism are becoming increasingly important.

North Lincolnshire is an area of contrasts: the quiet rural areas are the perfect place for many to unwind. By national standards, North Lincolnshire's house prices are relatively low; the average house price in North Lincolnshire is £100,853 compared with a national average of £167,353. Most people living in North Lincolnshire want to remain here. Few other parts of England combine such quality rural surroundings with easy access to neighbouring cities.

## 7. Political Structure

The leadership of the council is provided by 43 local councillors elected by residents of North Lincolnshire. The area is divided into 17 wards, each of which is represented by one or more councillors elected for a term of four years. The current political make-up is 23 Conservatives and 20 Labour. The council operates a Cabinet with Leader model.

## 8. One council commissioning

In 2013 Cabinet approved a new model for delivering one council commissioning, 'Programme Gateway'. The benefits of adopting the new one council model for commissioning are:

- Creates a unified approach, standardised tools, practices, procedures and standards
- Deliver the councils' vision and priorities and improves alignment with key strategies, policies and initiatives
- Maximises efficiencies, outcome improvement opportunities and avoids unintended consequences

This document sets out North Lincolnshire Council's planned commissioning activities for 2014-2015. We have separated our commissioning activities as follows:

**Appendix A:** Details the lists the service-led commissioning activities which are planned to take place over the next 12 months.

**Appendix B:** Details the indicative procurement activities identified by services which are planned over the next 12 months.

## 9. Public Health

On 1 April 2013 a range of Public Health responsibilities transferred from the Primary Care trust to the council. The responsibility of this function is to improve the health and well-being of the residents of North Lincolnshire. One of the enablers has been the establishment of the health and wellbeing board. Our collective ambition as the North Lincolnshire Health and Well Being Board is to transform services to provide sustainable integrated care and support that:

- empowers our local population
- supports existing social networks and builds collective community capacity
- supports choice, maintaining independence, intervening at the earliest point
- informs innovation and transformational approaches to commissioning, contracting and financing to enable a social and financial return on investment.

In short this means commissioning "the right service, at the right time, in the right place, with the right management". This board has developed a joint Health and Wellbeing Strategy (JHWS) which identifies the following priorities:

- **Safeguard and protect** – so that people feel safe and are safe in their home and protected in their community
- **Close the Gaps** – so that inequalities are reduced across all life stages and all communities
- **Raise Aspiration** – so that people can access local services and opportunities to help them be the best they can be

- **Prevention of Early Deaths** – so that early detection, prevention and behaviour change linked to the big killers are addressed
- **Enhance Mental Wellbeing** – so that good mental health and emotional wellbeing enable people to fulfil their potential
- **Support Independent Living** – so that people are supported and enabled to live independently to achieve improved quality of life

The Market Position Statement commissioning activity includes the key commissioning projects that have transferred.

## 10. People Directorate – Market Shaping Strategy 2012-2015

The People Directorate 'One Vision' is committed to provide vulnerable adults, children, families and carers with real choice and control over their lives in a way that is best for them to feel **supported** and **transform** lives. This can mean support for people in communities whilst receiving support in registered care settings.

'My Life My Choice' aims to ensure that support options and solutions are available to anyone who needs care and support. This strategy looks at how Adult services will help bring about real choices for everyone and continue to ensure that they are available when they are needed and are specific to the needs.

Our One Vision aims to ensure that anyone who needs care and support services can find solutions to meet their needs, through enhancing their quality of life:

- **Independence** – access to what you need
- **Respect** – deciding what your needs are
- **In Control** – knowing how much money you can have?
- **Involved** – designing your own support plan
- **Healthy** – staying healthy and recovering from illness
- **Safe** – feeling secure in your own home
- **Confident in the Future** – pursuing a fulfilling life

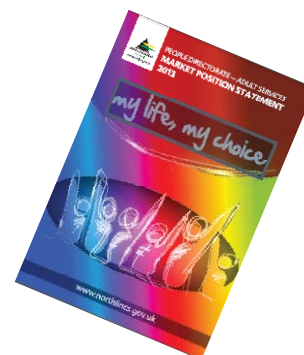
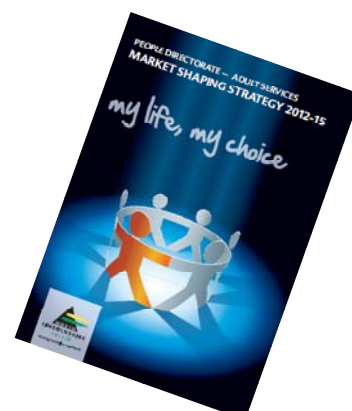
The next iteration of 'My Life, My Choice' will deliver on the full range of outcomes across all life stages in a fully integrated market shaping approach.

## 11. People Directorate - Market Position Statement

A key output of the Market Shaping Strategy is the People Directorate Market Position Statement which is published annually. It is aimed at existing and potential providers of Adult Social Care, in line with the 'My Life, My Choice' future version which will incorporate all life stages. It is the start of discussions between the council, people who use the services, family carers, support providers and other local people about the vision for developing the market to meet the needs of vulnerable people in North Lincolnshire.

Please visit <http://www.northlincs.gov.uk/people-health-and-care/shaping-services/health-and-care-consultations/market-shaping/>

for further details.



## 12 The Children's Trust Partnership Commissioning Priorities



The Children and Young People's Partnership is a stakeholder & reference group. It brings together representative partners from all children and young people's workforce sectors as well as young people representatives.

The partnership is responsible for developing, monitoring and reviewing the **Children and Young People's Plan** 2013-16 and ensures that children, young people and parents/carers are at the centre of all that we do. This plan informs the market position statement.

The Children and Young People's Plan 2013-16 outlines the strategic priorities of the Children's and Young People's Partnership. The CYP Partnership's principles for service delivery are that:

- Children, young people and their families are at the centre of all that we do
- Services should be available and accessible at the earliest point
- Services should be integrated to meet better outcomes
- Services should be targeted to meet assessed need
- Services should collaborate and engage with children, young people and their families at every level

Our partnership arrangements and our commitment to integrated working and the implementation of a whole system approach, provides the basis for partners to work together to deliver common goals for our children and young people. As far as possible, partners' planning, commissioning and resource allocation frameworks will be aligned to help the priority actions within this plan/strategy. As part of this, partners will work together to ensure that resources are deployed appropriately and investment is made where it will address the priorities and deliver improved outcomes.

## 13. Joint Strategic Needs Assessment

An important enabler for the Market Shaping Strategy is the Joint Strategic Needs Assessment (JSNA). The JSNA pulls together and summarises all existing, relevant information about local needs including statistics about health and social care trends, as well as local views about their needs and what people want from future services.

The JSNA enables the council and our partners to base decisions on sound evidence of local need, enabling the provision of effective, high quality public services.

Although much has been achieved, our Joint Strategic Needs Assessment (JSNA) indicates we still have much to do. Many of the aspirations from the original Health & Well-being strategy continue as themes to address in the new strategy (see section 9). We now have a better understanding of how we can work effectively together and we have a better knowledge of the needs of the people of North Lincolnshire and better information about the needs of our localities. We have a growing body of evidence of what works and feedback from service users to inform our planning and commissioning.

**This document will be updated regularly as the council projects progress and further opportunities arise**

Directorate	Service Area	Title of Activity / Contract	Project Type	Estimated Start Date	Estimated Contract Duration	Estimated Annual Value (Exl VAT)
<b>Make our Communitis Safer &amp; Stronger</b>						
People	Regulated Services	Provision of a Laundry Service	Commissioning Project	28/02/2015	36 + 12 months	£80,000
People	Integrated Commissioning	Welfare Services	Commissioning Project	31/03/2015	36 months	TBC
People	Universal Prevention Services	Community Meals Service	Retender of Existing Requirement	31/07/2014	12 months	£167,000
Public Health	Integrated Commissioning	GP led Health Checks	Commissioning Project	01/04/2015	36 months	£100,000
Public Health	Integrated Commissioning	Community Health Checks	Commissioning Project	01/04/2015	36 months	£88,000
Public Health	Substance Misuse	Integrated Substance Misuse	Commissioning Project	31/03/2015	36 months	£2,157,313

Directorate	Service Area	Title of Activity / Contract	Project Type	Estimated Start Date	Estimated Contract Duration	Estimated Annual Value (Exl VAT)
<b>Excellence in Customer Service</b>						
P&R	Category Management	Provision of Catering Services	Retender of Existing Requirement	29/05/2014	TBC	TBC
Places	Sport Leisure & Culture	Catering Concession - Normanby Hall Golf Course/North Lincolnshire Museum	Retender of Existing Requirement	23/02/2015	12 + 12 months	TBC
<b>Provide Value for Taxpayers Money</b>						
Places	Catering	Cleaning & Wash Room Services - Warm Air Dryers	Retender of Existing Requirement	01/04/2015	36 months	TBC
Places	Highways	Framework Arrangement for Plant and Equipment Hire	Retender of Existing Requirement	01/07/2014	24 + 24 months	£200,000
P&R	Category Management	Business Travel & Accommodation	Retender of Existing Requirement	01/10/2014	48 months	£70,000
P&R	Category Management	Food & Provisions - Beers, wines and spirits	Retender of Existing Requirement	01/10/2014	48 months	TBC
P&R	Category Management	Agency Staff - MSTAR Framework	Retender of Existing Requirement	10/10/2014	36 months	£250,000
P&R	Category Management	Food & Provisions - Frozen Foods & Fish	Retender of Existing Requirement	01/01/2015	24 months	TBC
P&R	Category Management	Catering Equipment	Retender of Existing Requirement	TBC	24 months	TBC
P&R	IT Services	EDRMS	New Requirement	TBC	TBC	TBC
P&R	IT Services	IT Training Provision	Retender of Existing Requirement	01/04/2014	12 months	£15,000
P&R	IT Services	Anti-Virus and Filtering	Retender of Existing Requirement	30/04/2014	36 months	£25,000
P&R	IT Services	Supply of IT Software	Retender of Existing Requirement	01/05/2014	24 + 12 months	£120,000
P&R	IT Services	Provision of Disaster Recovery Services for North Lincolnshire Council	Retender of Existing Requirement	01/07/2014	36 Months	£25,000
P&R	IT Services	Telecommunications	Retender of Existing Requirement	30/09/2014	36 months	£200,000
P&R	IT Services	For the Supply of a Security Information and Event Management (SIEM) System	Retender of Existing Requirement	26/03/2015	24 + 12 months	£19,000
<b>Make our Communities Safer &amp; Stronger</b>						
People	Education	Framework for secondary personalised learning provision	New Requirement	01/01/2015	12 Months	£60,000
People	Integrated Service for Disabled Children	Summer Playscheme for Disabled Children with Complex Needs	Retender of Existing Requirement	01/04/2015	48 months	£30,000
People	Integrated Service for Disabled Children	Support and Payroll Service for Direct Payments	Retender of Existing Requirement	01/04/2015	36 months	£12,000
People	Integrated Service for Disabled Children	Individualised Support Service for Disabled Children	Retender of Existing Requirement	30/01/2015	36 months	£443,000
People	Regulated Services	Managed Service for Telecare/ Telehealth Equipment Installation and Monitoring	Retender of Existing Requirement	25/10/2014	12 Months	£180,000
People	Resources	Adocacy incl. IMCA & IMHA	Retender of Existing Requirement	TBC	36 months	£78,000
People	Safeguarding and Practice	Independent Visitors Project	Retender of Existing Requirement	01/10/2014	36 months	£20,000
People	Safer Neighbourhood	Provision of Domestic Abuse Service	Retender of Existing Requirement	16/01/2015	36 months	£168,000
People	Universal Prevention Services	Positive Activities for Young People - Small Grants Programme	Retender of Existing Requirement	01/04/2015	36 months	£187,000

## North Lincolnshire Council - Procurement Plan

## Appendix B

Directorate	Service Area	Title of Activity / Contract	Project Type	Estimated Start Date	Estimated Contract Duration	Estimated Annual Value (Exl VAT)
People	Universal Prevention Services	Provision of a Bathing Service	Retender of Existing Requirement	01/04/2015	36 months	£45,000
Places	Environment Team	Creation of Cycle Route - Ancholme	New Requirement	TBC	TBC	£200,000
Places	Highways	Street Lighting Consumables	Retender of Existing Requirement	10/04/2014	TBC	TBC
Places	Highways	Weather Forecasting	New Requirement	01/09/2014	36 months	£20,000
Places	Highways	Ice Predication Systems	New Requirement	01/09/2014	36 months	£30,000
Places	Highways	Pumping Stations Capital Spend	New Requirement	02/09/2014	24 + 24 months	£100,000
Places	Highways	Supply of Road Salt	Retender of Existing Requirement	30/09/2014	24 + 24 months	£125,000
Places	Highways	Traffic Signal Maintenance	Retender of Existing Requirement	31/12/2014	36 months	£50,000
Places	Highways	Supply of Urban Traffic Control	Retender of Existing Requirement	31/12/2014	60 months	£50,000
Places	Planning & Regen	Community Infrastructure Levy	New Requirement	11/06/2014	12 months	£40,000
Places	Planning & Regen	CCTV Winterton	New Requirement	30/06/2014	12 months	£30,000
Places	Planning & Regen	Elemental Partnering Phase II Tranche II - Asbestos Removal and Roofing Services	Retender of Existing Requirement	01/01/2015	48 months	£100,000
Places	Planning & Regen	Asbestos Management Plans	Retender of Existing Requirement	31/03/2015	TBC	TBC
Public Health	Integrated Commissioning	School Nursing	Retender of Existing Requirement	01/04/2015	12+12 months	£512,000
Public Health	Stronger Communities	Healthwatch North Lincolnshire	Retender of Existing Requirement	31/03/2015	24 + 24 months	£170,000
<b>Regenerate our Area and Increase Prosperity</b>						
People	Adult Community Learning	Framework Arrangement for the provision of Distance/Online Learning Programmes to Learners aged 19+	Retender of Existing Requirement	31/08/2014	24 months	£90,000
Places	Customer and Information Services	Library Materials Fund	Retender of Existing Requirement	TBC	TBC	£60,000
Places	Waste	Treatment of street sweepings arisings and gully tanker waste	Retender of Existing Requirement	01/07/2014	24 months	£140,000
Places	Waste	Provision of skips	Retender of Existing Requirement	01/07/2014	24 months	£40,000
Places	Waste	Waste 3	Retender of Existing Requirement	31/03/2015	36 + 24 + 24 months	£4,800,000
Places	Waste	Framework Arrangement for the Transportation and Disposal of Clinical Waste	Retender of Existing Requirement	01/04/2015	48 months	£16,000
Places	Waste	Organic waste treatment	Retender of Existing Requirement	01/04/2015	48 months	£500,000
Places	Waste	Recycling of carpets and mattresses	Retender of Existing Requirement	01/04/2015	24 months	£62,000