

**NORTH LINCOLNSHIRE COUNCIL**

**CORPORATE AND COMMUNITY SERVICES  
CABINET MEMBER**

**REVIEW OF SAFER NEIGHBOURHOODS ACTION PROGRAMME**

**1. OBJECT AND KEY POINTS IN THIS REPORT**

- 1.1 To provide an update on the process for reviewing the Safer Neighbourhoods Action Programme, including Neighbourhood Action Teams and Safer Neighbourhoods' Area Teams.
- 1.2 To share the Terms of Reference for the Review.
- 1.3 To agree timescales with Cabinet Member for the review.

**2. BACKGROUND INFORMATION**

- 2.1 The Safer Neighbourhoods Action Programme (SNAP) for the resolution of Crime and Disorder issues in North Lincolnshire, based on working at each democratic level of North Lincolnshire i.e. 17-5-1, was launched in 2006. A review has been planned to start in November 2011, reporting back to partners of the Safer Neighbourhoods Board and the North Lincolnshire Council Cabinet by February 2012.
- 2.2 Term of Reference for the Review have been drawn up and are presented as Appendix 1
- 2.3 A small project group has been established and will include staff from Safer Neighbourhoods, Democratic and Legal Services and Cabinet Member Corporate and Community Services.
- 2.4 A report has been written for the Safer Neighbourhoods Board and will be presented to them for consideration to ensure that all partners are aware of and can contribute to the review as required.

### **3. OPTIONS FOR CONSIDERATION**

- 3.1 Options on any changes will be brought back to the Cabinet Member for discussion at a later date when the initial review is complete.

### **4. ANALYSIS OF OPTIONS**

- 4.1 Analysis of options will be included in the final recommendations.

### **5. RESOURCE IMPLICATIONS (FINANCIAL, STAFFING, PROPERTY, IT)**

- 5.1 Changes to the process may result in some resource implications this will be set out as part of the review and brought to the Cabinet member for consideration at a later date

### **6. OTHER IMPLICATIONS (STATUTORY, ENVIRONMENTAL, DIVERSITY, SECTION 17 - CRIME AND DISORDER, RISK AND OTHER)**

- 6.1 The delivery of the Safer Neighbourhoods Action Programme contributes to the Council meeting the requirements of Section 17 of the Crime and Disorder Act
- 6.2 The Council may have to undertake an integrated impact assessment on specific elements of the Action Plan as relevant.

### **7. OUTCOMES OF CONSULTATION**

- 7.1 Consultation will be undertaken as part of the review and will be reported as part of the final recommendations.

### **8. RECOMMENDATIONS**

It is recommended that the Cabinet member note that:

- 8.1 A project group will be convened by Assistant Director (Community Safety) and will lead on the coordination of the review and subsequent action plan as required.
- 8.2 Terms of Reference for the review have been set out in the attached scoping document.
- 8.3 A project management approach will be used in line with the Council's project management framework to ensure the required actions are carried out by relevant service areas.

- 8.5 Regular reports will be sent to the Cabinet Member for Corporate and Community Services detailing the outcomes and achievements of the action plan.

DIRECTOR OF CORPORATE AND COMMUNITY SERVICES

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Date: 5 December 2011

**Background Papers used in the preparation of this report**

Review of Safer Neighbourhoods Action Programme Scoping Document (Attached)

# **Safer Neighbourhoods Action Programme** **(North Lincolnshire)**

## **Scope for the Review**

### **1. Background**

- 1.1 The Safer Neighbourhoods Action Programme (SNAP) for the resolution of Crime and Disorder issues in North Lincolnshire, based on working at each democratic level of North Lincolnshire i.e. 17-5-1, was launched in 2006. A review has been planned to start in November 2011, reporting back to partners of the Safer Neighbourhoods Board and the North Lincolnshire Council Cabinet by February 2011.
- 1.2 The last 2 years have seen a new government elected and a new Local Authority administration, with new policies being announced. The financial environment has changed markedly since the SNAP was first launched with significant pressures on partner resources yet increasing expectations from our communities and significant outcomes to achieve.
- 1.3 The Safer Neighbourhoods Executive Board recognises that only by working together with our communities can we make a real difference for the communities of North Lincolnshire and maximise the value of increasingly limited resources.
- 1.4 Council support and involvement in the SNAP falls within our statutory duties under Section 17 of the Crime and Disorder Act.

### **2. The key elements of the review are:**

- 2.1 **To evaluate the development of the SNAP in North Lincolnshire with particular reference to our readiness to respond to the locality/Big Society” agenda announced by the government. The review should identify the strengths of existing arrangements in relation to the resolution of Crime and Disorder community safety issues, and opportunities to build on these to deliver the Big Society agenda of the future.**

The 5 themes of the Big Society agenda are:-

- Give Communities More Power
- Encourage People to Take an Active Role in their Communities
- Transfer Power from Central to Local Government
- Support co-ops, mutual's, charities and social enterprises
- Publish Government data

**2.2 To produce by February 2012 an action plan for the development of the SNAP over the next two years in response to the government's agenda. This will be subject to review as required.**

**3. Key Considerations of the Review to include:-**

### ***3.1 Internal & External Communications***

#### ***Internal Communications***

- What are the current lines of communication between the Safer Neighbourhoods Board , SNAT's (Safer Neighbourhoods Area Teams)& NAT's (Neighbourhood Action Teams)
- Undertake consultation/focus groups made up of Area Team and NAT members to understand what the perception of the process is like at each level, how well is it understood and received, what is working well/not so well.
- Utilising NAT's to undertake this task, what do local NAT's want from the process?

#### ***External Communications***

- How many people outside of NAT's/SNAT's are aware of the SNAP, what it is and what it can offer?
- How can we improve our external communications?
- How do we capture wider views of local communities to determine whether or not they support and reflect the views of local forums
- How can Local Area Profiles become more informative and useful in driving improvement
- What level of awareness do staff have of the SNAP at differing levels within organisations?

### ***3.2 Community Engagement & Empowerment***

- How can the role of the NAT's/SNAT's be developed further in relation to other non crime issues?
- What more can we do to encourage and support local people to take an active role in their communities?
- Where is the best practice and how can we tailor this to meet local needs?
- How can we develop and build skills in our local communities to enable them to make the most of their own community structures
- What additional support can be offered to NAT's around problem solving to enable them to develop local action plans where appropriate?
- How can we exploit opportunities for financial support/access to funding for the benefit of local communities to aid their development?
- What is in place to support and development of Neighbourhood Action Teams in all areas?

- Do we have the appropriate representation at SNAT's and NAT's?
- How do we assess representation as being effective?
- What is the appropriate process for improving representation?
- How do we ensure the Local People have access to any public elements of meetings.

### **3.3 Governance and Accountability Arrangements**

- How can we develop existing protocols to ensure that there is clarity around the processes and practices
- How can we make local agencies more visible and accountable to local communities?
- Are our existing delivery structures as effective and responsive as they can be?
- How can the relationship between the SNAP and the other Statutory Partnership boards be developed?
- Does the SNAP feature in Theme Boards Strategies & Action Plans?
- What Further Opportunities are there for Theme Boards to support the SNAP?
- Are we clear about the accountability for specific tasking from the Area Teams and the NAT's including the managing of SARA's (Scanning, Analysis, Response, Assessment- Problem Orientated Policing Management Tool)

### **3.4 Managing Performance and Delivery**

- How can we improve existing SNAP performance management arrangements?
- How can Area Action Plans become more effective in delivering improved outcomes for local communities?
- Are the existing monitoring and review procedures effective and how can we evaluate effectiveness and improve performance?
- How can the existing structures be developed to provide strategic leadership, supported by effective operational delivery?

### **3.5 Resourcing and ongoing support for the SNAP to enable continuous improvement**

- Within the context of the Government's Austerity measures, are we maximising the current levels of resources across the partnership and voluntary sector to maximise the SNAP process and the opportunities it brings?
- Is there scope for aligning workers across the partnership and other agencies who are currently involved in Community Development and or Crime and Disorder as part of their day job?
- How effective is partnership working across the Crime and Disorder/Community Development agenda?
- Are we providing the right kind of support to local communities and NAT's to aid their development?

- What support can we give Area Officers and Community Development Workers to enhance their skills and knowledge to enable them to develop local communities?
- How can we better support NAT Chairs during and between meetings?
- Who is currently not engaged with the process and how can we involve them?
- Are we maximising opportunities for identifying best practice?
- How can we ensure we continue to develop positive relationships with Town and Parish Councils?
- How can we support Town and Parish Councils in utilising the precept to tackle community safety issues

#### **4. Approach**

- Undertake an analysis of current performance, governance, structures, delivery mechanisms, data systems and performance management arrangements.
- Identify and engage with the key partners at differing levels within their structures and community leaders in the delivery of the SNAP
- Gather, through reviews, focus groups, interviews and workshops, evidence and views of the key partners and community representatives, about the current effectiveness, challenges and successes including process issues in order to gain a full understanding of the SNAP processes in North Lincolnshire and identify any areas for improvement.
- Research and identify best practice and suggest ways in which existing arrangements can be developed to embrace this
- Evaluate the impact of the SNAP process as related to National and Local indicators, including crime figures and confidence measures.
- To examine effective practice across all areas of the review and apply learning from other areas as appropriate.
- A small project group will come together to undertake the review and report back to the SNEB and the North Lincolnshire Council Cabinet in February 2012

**Stuart Minto (November 2011)**